

## **Community and Private Sector Involvement**

It has long been determined that the NCRPC best serves North Central Kansas by providing a neutral forum for discussion regarding issues of regional and local importance, then by providing the human resources necessary to fill “gaps” in local capacity or capability once decisions are made to address the issues identified. Subsequently, there is a great deal of interaction between NCRPC staff and area leadership present in both the public and private realms. Information gleaned from those discussions is added to that brought forth during regular NCRPC Executive Committee and CEDS Committee meetings. In addition, the NCRPC engages numerous others by either hosting or participating in meetings designed to address specific issues. Examples are:

- The NCRPC has hosted forums involving area manufacturers, asking them to discuss their specific needs regarding business services.
- The NCRPC has actively participated in multi-city/county and singular city/county planning events devoted to solving problems of importance to the community involved.
- NCRPC staff are individuals known by and invited to attend area “morning coffee groups”, which puts them into close and personal contact with area business leaders in a relaxed setting. Conversation frequently turns to local business needs as regular members discuss the days happenings or recent problems they wish to share.
- The NCRPC has made it possible for staff to sit on boards, committees and advisory groups as one means of both advancing staff capabilities and public awareness of staff, as well as a ensuring the NCRPC has a means of learning what solutions state and local organizations propose.
- NCRPC staff frequently attend city and county government meetings, offering input for discussion and taking away knowledge concerning local concerns and/or needs.

Out of those discussions and observations, lists of projects are developed and maintained. The current list is as follows.

| <b>Housing Improvements</b> |                         |                                     |
|-----------------------------|-------------------------|-------------------------------------|
| <b>Location</b>             | <b>Project Type</b>     | <b>Potential Funding Sources</b>    |
| Abilene, City of            | Housing Rehabilitation  | Cash – CDBG or HOME                 |
| Barnes, City of             | Housing Rehabilitation  | Cash - CDBG                         |
| Cawker City, City of        | Housing Rehabilitation  | Cash – CDBG                         |
| Clyde, private              | Housing Development     | LIH Tax Credit & Historic TC        |
| Glen Elder, City of         | Housing Rehabilitation  | Cash – CDBG                         |
| Mankato, City of            | Housing Rehabilitation  | Cash – CDBG                         |
| Scandia, City of            | Housing Rehabilitation  | Cash – CDBG                         |
| Linn, City of               | New Housing Development | LIH Tax Credits - HUD               |
| Miltonvale, City of         | New Housing Development | LIH Tax Credits - HUD               |
| Salina, City of             | New Housing Development | LIH Tax Credits – HUD – RBDTC Funds |

| <b>Water System Improvements</b> |   |                                  |
|----------------------------------|---|----------------------------------|
| <b>Location</b>                  | <b>Project Type</b>                         | <b>Potential Funding Sources</b> |
| Barnes, City of                  | Water System                                | Bonds – CDBG – KDHE RLF          |
| Clay County RWD#2                | Water District Source / Distribution System | Bonds - CDBG – KDHE RLF          |
| Dickinson County RWD#1           | Water storage / distribution                | Bonds – CDBG – KDHE RLF          |
| Greenleaf, City of               | Water source / distribution                 | Kan-Step – Volunteer Labor       |
| Milford, City of                 | Water Treatment Plant                       | Bonds - CDBG – KDHE RLF          |
| Summerfield, City of             | Water Source                                | Cash – CDBG - RWD Loan           |

| <b>Community Facilities</b>            |   |  |
|--|---|--|
| <b>Location</b>                        | <b>Project Type</b>                                 | <b>Potential Funding Sources</b>               |
| Belleville, City of                    | Community Center                                    | CDBG – USDA – Local                            |
| Beloit, City of                        | Library   | Bonds – CDBG – Tax Credits – Private Donations |
| Courtland, City of                     | Fire Station  | Bonds – CDBG                                   |
| Esbon, City of                         | Fire Station / Community Center                     | Kan-Step – Volunteer Labor                     |
| Frankfort, City of                     | Fire Station  | Bonds – CDBG                                   |
| Lincoln, City of                       | Library ADA   | Tax Credits                                    |
| Lincoln County / Sylvan Grove RFD      | Fire Station  | Cash – CDBG                                    |
| Miltonvale, City of                    | Fire Station  | Kan-Step – Volunteer Labor                     |
| Mitchell County RFD #1                 | Scottsville Fire Station                            | Kan-Step – Volunteer Labor                     |
| Munden, City of                        | Community Building                                  | Cash – CDBG                                    |
| North Central Kansas Technical College | Building Expansion to House GIS Program             | RBDTC Funding                                  |
| North Central Kansas Technical College | Building Expansion for Electrical Training Programs | Education Tax Credit                           |

| <b>Infrastructure</b> |                               |                                  |
|-----------------------|-------------------------------|----------------------------------|
| <b>Location</b>       | <b>Project Type</b>           | <b>Potential Funding Sources</b> |
| Beloit, City of       | Municipal Airport Runway      | Bonds – FAA                      |
| Cloud County          | Roads to industry             | Bonds – Tax Increment Financing  |
| Jewell County         | Bridges                       | Cash – CDBG                      |
| Marshall County       | Bridges                       | Bonds – CDBG                     |
| Minneapolis, City of  | Fiber Optic Cable to Industry | RBDTC Funding                    |
| Republic County       | Roads to industry             | Bonds – Tax Increment Financing  |
| Washington County     | Bridges                       | Cash – CDBG                      |

| <b>Miscellaneous Infrastructure</b> |                                |                                  |
|-------------------------------------|--------------------------------|----------------------------------|
| <b>Location</b>                     | <b>Project Type</b>            | <b>Potential Funding Sources</b> |
| Clay County                         | Solid Waste Reduction Facility | KDHE                             |
| Cloud County                        | Rural Fire District Truck      | CDBG – FEMA                      |
| Clyde, City of                      | Sewer System                   | Bonds – CDBG                     |
| Jewell RFD                          | Personal Safety Equipment      | Homeland Security                |
| Lincoln Center, City of             | Safe Routes to School          | KDOT - Local                     |
| Linn, City of                       | Fire Truck                     | CDBG – FEMA                      |
| Marshall County                     | Historic Preservation          | KSHS                             |

| <b>Business / Entrepreneurship Development</b>                             |  |   |
|--|--|---|
| <b>Location / Inquiry</b>  | <b>Project Type</b>                              | <b>Potential Funding Sources</b>  |
| Salina, City of  | Entrepreneurship Development Program             | Kaufmann Foundation; RBDTC; City of Salina ED Fund; Salina Chamber; Salina Downtown, Inc. |
| Minneapolis Development Corporation  | Dentist Recruitment                              | RBDTC; Local donations  |
| Clay County Economic Development   | Business Services to local manufacturer          | RBDTC; FORDI; SBA; bank   |
| NESIKA, LLC (Republic County)  | County road improvement                          | RBDTC; Bonds; General Fund  |
| Republic County Economic Development                                       | Marketing Program for Area Vegetable Producers   | RBDTC; Farmers; Duclos Foundation; Donations  |
| Solomon Valley Economic Development  | Labor Numbers and Workforce Recruitment          | RBDTC; Local sources  |
| Clay County Economic Development   | Labor Numbers and Workforce Recruitment          | RBDTC; Local sources  |
| MATRIX LLC (Ottawa County)   | Equity needs in support of new product line      | RBDTC; KTEC   |
| Private Citizens (various counties)  | Ethanol / Biodiesel Production Process Education | Local sources, Dept of Ag, KDOC, KCC  |
| Potential Area Investors (Marshall County, Mitchell County, Saline County) | Wind Energy Education                            | Kansas Rural Center; KCC; ENREL   |
|  |  |   |

All of this information and detail is then woven into programs and projects designed to address the specific needs of the membership and region. The Action / Implementation Plan is such a result.

## Action / Implementation Plan

### Goal 1: Regional Economic Development

| Priority      | Objective             | Project  | Short Term<br>1-2 Yrs | Long Term<br>3-5 Yrs | Involved<br>Leaders                            | Other<br>Assistance                         | EDA<br>Assistance |
|---------------|-----------------------|--|-----------------------|----------------------|--|---|-------------------|
| <b>REGION</b> |                       |  |                       |                      |  |   |                   |
| M-H           | 1.1, 1.2,<br>2.1, 2.2 | Create “social contract” involving all service stakeholders        | X                     | X                    | ED groups, colleges, business support services | RBDTC, state, local                         | Planning          |
| M             | 3.1, 3.2              | Develop regional GIS program and database                          | X                     | X                    | NCRPC, ED groups, NCKTC, KSU, KU               | RBDTC, cities, counties, private enterprise |                   |
| H             | 3.1, 5.1,<br>5.2      | TBED analysis of NCK   | X                     |                      | NCRPC, AMI, area businesses                    | RBDTC, KDOC, KTEC, KSU                      | TA                |
| <b>LOCAL</b>  |                       |  |                       |                      |  |   |                   |
| M             | 2.1, 2.2              | Promote Home Town Competitiveness (HTC) Model and provide training | X                     |                      | NCRPC, ED groups                               | Local, state, private enterprise            | Planning          |

### Goal 2: Regional Community Development

| Priority      | Objective                      | Project  | Short Term<br>1-2 Yrs | Long Term<br>3-5 Yrs | Involved<br>Leaders                                     | Other<br>Assistance                     | EDA<br>Assistance |
|---------------|--------------------------------|--|-----------------------|----------------------|---|---|-------------------|
| <b>REGION</b> |                                |  |                       |                      |   |   |                   |
| M             | 4.1, 4.2,<br>4.3, 5.1,<br>5.2, | Market region via website publication                        | X                     | X                    | NCRPC, ED groups, private citizens                      | RBDTC, NCRPC, local                     |                   |
| H             | 6.1, 6.2                       | Improve dialogue with area organization and business leaders | X                     |                      | NCRPC, ED groups  | NCRPC,                                  | Planning          |
| M             | 7.1, 7.2                       | Establish communication linkages with foreign regions        | X                     | X                    | NCRPC, ED groups, cities, counties, state, universities | RBDTC, local, state, private enterprise | TA                |

| Goal 2: Regional Community Development (Cont'd) |           |                      |                       |                      |                             |                        |                |
|---|-----------|----------------------|-----------------------|----------------------|-----------------------------|------------------------|----------------|
| Priority  | Objective | Project              | Short Term<br>1-2 Yrs | Long Term<br>3-5 Yrs | Involved Leaders            | Other Assistance       | EDA Assistance |
| <b>REGION (cont'd)</b>                          |           |                      |                       |                      |                             |                        |                |
| H   | 5.1, 5.2  | TBED analysis of NCK | X                     |                      | NCRPC, AMI, area businesses | RBDTC, KDOC, KTEC, KSU | TA             |

### Goal 3: Business Development

| Priority      | Objective   | Project   | Short Term<br>1-2 Yrs | Long Term<br>3-5 Yrs | Involved Leaders                | Other Assistance                              | EDA Assistance |
|---------------|---|---|-----------------------|----------------------|---------------------------------|---|----------------|
| <b>REGION</b> |   |   |                       |                      |                                 |   |                |
| H             | 13.1, 13.2  | TBED analysis of NCK  | X                     |                      | NCRPC, AMI, area businesses     | RBDTC, KDOC, KTEC, KSU                        | TA             |
| M-H           | 8.1   | Improve NCKCN   | X                     | X                    | NCRPC                           | CDBG, NCKCN, RBDTC, private enterprise        |                |
| M-H           | 9.1, 9.2, 10.1, 10.2, 10.3, 10.4, 11.1, 11.2, 11.3., 11.4 | Network region with outside business service providers                  | X                     | X                    | NCRPC, NISTAC, AMI, CCCC, NCKTC | RBDTC, state, KSU, KTEC                       |                |
| M             | 11.4, 14.1,   | Improve NCRPC staff capacity and capability to serve business community | X                     | X                    | NCRPC                           | RBDTC,  | Planning       |
| H             | 11.3, 14.2, 14.3  | Establish an entrepreneurship development program                       | X                     | X                    | ED groups, private enterprise   | RBDTC, ED groups, KDOC, StartUp KS            |                |
| M             | 15.1, 15.2, 15.3  | Establish a minority entrepreneurship development program               | X                     | X                    | Minority reps, universities     | RBDTC, Private foundations, StartUp KS, state | TA             |
| M             | 13.1, 13.2  | Host workforce seminar offering education on immigrant labor            | X                     |                      | ED groups                       | RBDTC, state                                  |                |

#### Goal 4: Alternative Energy Resource Development

| Priority      | Objective              | Project  | Short Term<br>1-2 Yrs | Long Term<br>3-5 Yrs | Involved Leaders                            | Other Assistance                            | EDA Assistance |
|---------------|------------------------|--|-----------------------|----------------------|---|---|----------------|
| <b>REGION</b> |                        |  |                       |                      |   |   |                |
| M             | 16.1, 16.2             | Compile and analyze database of NCK environmental conditions   | X                     | X                    | NCRPC, ED groups, state, federal            | KDHE, KDOT, KDOC, universities              |                |
| M             | 17.1, 17.2, 18.1, 18.2 | Host workshops on the technology and applications of technology in establishing alternative energy resources and their application | X                     | X                    | ED groups, universities, private enterprise | KCC, KDHE, KDOC, USDA-RD, private utilities | TA             |

#### Goal 5: Human Capital Development

| Priority      | Objective              | Project  | Short Term<br>1-2 Yrs | Long Term<br>3-5 Yrs | Involved Leaders                        | Other Assistance                | EDA Assistance |
|---------------|------------------------|--|-----------------------|----------------------|---|---------------------------------|----------------|
| <b>REGION</b> |                        |  |                       |                      |   |                                 |                |
| M             | 19.2, 19.3             | Identify “quality of life” infrastructure that attracts young families | X                     | X                    | NCRPC, ED groups, cities                | CDBG, USDA, Bonds               |                |
| H             | 20.1, 20.2, 21.1, 21.2 | Compile information concerning legal Hispanic immigration              | X                     |                      | State, US State Dept., US Labor Dept.   | Local                           | Planning       |
| M             | 23.1, 23.2, 23.3       | Investigate workforce development needs                                | X                     | X                    | Private enterprise, ED groups, colleges | Local, State workforce programs |                |

Goal 6: Financial Capital Development

| Priority      | Objective              | Project   | Short Term 1-2 Yrs | Long Term 3-5 Yrs | Involved Leaders  | Other Assistance                         | EDA Assistance |
|---------------|------------------------|---|--------------------|-------------------|---|--|----------------|
| <b>REGION</b> |                        |   |                    |                   |   |  |                |
| H             | 24.1, 24.2             | Rural Business Development Tax Credit (RBDTC) Project | X                  | X                 | NCRPC, KDOC   | State Legislature, private enterprise    |                |
| H             | 25.1, 25.2, 25.3, 25.4 | Wealth Retention Project                              | X                  | X                 | NCRPC, ED Groups, banks, attorneys, investment councilors | Private enterprise, individuals          | TA             |
| M             | 12.1, 12.2, 12.3       | Build NCRPC business development capital base         | X                  | X                 | RBDTC, private enterprise                                 | State, private enterprise, NCKCN 501(c)3 |                |

Goal 7: Leadership Development

| Priority      | Objective              | Project                                 | Short Term 1-2 Yrs | Long Term 3-5 Yrs | Involved Leaders   | Other Assistance | EDA Assistance |
|---------------|------------------------|---|--------------------|-------------------|--|------------------|----------------|
| <b>REGION</b> |                        |   |                    |                   |  |                  |                |
| M             | 27.1, 27.2, 28.1, 28.2 | Regional Leadership Development Program | X                  | X                 | Elected officials, business executives, ED groups, NCRPC staff | RBDTC            |                |
| H             | 29.1, 29.2, 29.3       | Produce informative website journals    | X                  | X                 | NCRPC, KSU, locals   | RBDTC, NCRPC     |                |
| M             | 26.1, 26.2             | Youth Leadership Development            | X                  | X                 | ED groups, NCRPC   | RBDTC, Local     |                |

Goal 8: Basic Infrastructure

| Priority      | Objective  | Project  | Short Term 1-2 Yrs | Long Term 3-5 Yrs | Involved Leaders                 | Other Assistance                     | EDA Assistance       |
|---------------|------------|--|--------------------|-------------------|----------------------------------|--------------------------------------|----------------------|
| <b>REGION</b> |            |  |                    |                   |                                  |                                      |                      |
| H             | 31.1       | Highways   | X                  | X                 | KDOT, Local                      | US DOT, KDOT, local                  | Maybe                |
| <b>LOCAL</b>  |            |  |                    |                   |                                  |                                      |                      |
| M-H           | 31.2       | Water System Improvements (Barnes, Beloit, Clay County RWD#2; Dickinson County RWD#1; Greenleaf; Milford; Simpson)   | X                  | X                 | Cities, counties                 | CDBG; KDHE RLF; USDA; Local          | Maybe – Public Works |
| M             | 31.2       | Sewer Systems (Clyde)  | X                  |                   | City                             | CDBG, KDHE RLF, Bonds                |                      |
| M-H           | 31.4       | Community Facilities (Belleville, Beloit, Courtland, Esbon, Frankfort, Lincoln, Lincoln County RFD, Miltonvale, Mitchell County RFD, Munden, North Central Kansas Technical College) | X                  | X                 | Cities, counties, college, state | CDBG, USDA, Bonds, State tax credits |                      |
| H             | 31.3; 31.4 | Airport Facilities and Runways (Beloit, Salina)  | X                  | X                 | Cities                           | FAA, Bonds                           | Maybe – Public Works |
| M             | 31.1       | Roads/Bridges (Cloud County, Jewell County, Marshall County, Republic County, Washington County)\  | X                  | X                 | Counties; state                  | CDBG, KDOT                           | Maybe – Public Works |
| H             | 31.1       | Information Technology (Minneapolis)   | X                  |                   | Local ED group, city             | RBDTC, Private                       |                      |
| H             | 31.4       | Recycling Facility (Clay County)   |                    |                   |                                  |                                      |                      |
| H             | 31.4       | Emergency Equipment (Cloud County, Jewell RFD, Lincoln Center, Linn)   | X                  |                   | Cities, counties, RFDs           | CDBG, FEMA, Homeland Security, local |                      |

Goal 9: Improve Region's Housing Stock

| Priority        | Objective                 | Project  | Short Term<br>1-2 Yrs | Long Term<br>3-5 Yrs | Involved Leaders                              | Other Assistance                      | EDA Assistance |
|-----------------|---------------------------|--|-----------------------|----------------------|---|---------------------------------------|----------------|
| <b>REGIONAL</b> |                           |  |                       |                      |   |                                       |                |
| H               | 32.1; 32.2;<br>32.3       | Create CHDO  | X                     |                      | NCRPC,<br>Interest<br>Groups                  | KHRC,<br>HUD                          |                |
| H               | 33.1; 33.2;<br>34.1; 34.2 | Housing Development  |                       | X                    | Contractors,<br>Cities,<br>Local ED<br>Groups | KHRC,<br>HUD,<br>LIHTC,<br>Private \$ |                |
| H               | 35.1; 35.2                | Regional Housing Plan  | X                     |                      | NCRPC,<br>Local ED<br>Groups                  | Local \$                              |                |
| M               | 36.3                      | Additional Funding   |                       | X                    | NCRPC,<br>Banks                               | USDA-RD;<br>FHLB                      |                |
| <b>LOCAL</b>    |                           |  |                       |                      |   |                                       |                |
| M               | 36.1; 36.3                | Housing Rehabilitation:<br>Abilene, Barnes, Beloit,<br>Cawker City,<br>Concordia, Glen Elder,<br>Mankato, Scandia,<br>Linn, Miltonvale, Salina | X                     | X                    | Cities,<br>Housing<br>Boards                  | CDBG,<br>HOME,<br>USDA-RD             |                |
| H               | 36.2; 36.3                | Improve Energy<br>Efficiency   | X                     | X                    | KHRC,<br>NCRPC,<br>Homeowner                  | DOE,<br>LIEAPP,<br>State<br>WARM      |                |

Goal 10: Technical Assistance

| Priority      | Objective   | Project                                      | Short Term<br>1-2 Yrs | Long Term<br>3-5 Yrs | Involved Leaders                                     | Other Assistance                         | EDA Assistance               |
|---------------|---|--|-----------------------|----------------------|--|--|------------------------------|
| <b>REGION</b> |   |  |                       |                      |  |  |                              |
| H             | 37.1; 37.2;<br>37.3; 38.1;<br>38.2; 39.1;<br>39.2 | NCRPC staff training<br>and service delivery | X                     | X                    | NCRPC<br>staff;<br>cities;<br>counties;<br>ED groups | Local;<br>CDBG;<br>USDA;<br>FHLB;<br>SBA | Planning;<br>Public<br>Works |
| <b>LOCAL</b>  |   |  |                       |                      |  |  |                              |
| H             | 39.2; 40.1;<br>40.2; 40.3;<br>40.4                | Project/Program Mgmt                         | X                     | X                    | Cities;<br>counties;<br>state; local<br>ED groups    | Local;<br>CDBG;<br>USDA;<br>SBA;         | Public<br>Works              |

## Performance Measures

The NCRPC will measure its performance through the following means.

1. Each of the twelve (12) counties and a minimum of sixty-three (63) or 75% of the eighty-four (84) cities in the region will be visited by at least one (1) staff member every year. Such visits will be measured by staff attendance at public meetings; meetings with local civic groups; or visitations with local businesses.
2. NCRPC staff activity will assist in the development of a minimum of five (5) new businesses each year.
3. NCRPC staff activity will attract a minimum of \$2.0 Million in new private capital investment each year.
4. NCRPC staff activity will assist in the creation of a minimum of twenty-five (25) new jobs each year.
5. All newly created jobs will – on average – offer wages that equal or exceed the Average Earnings per Job of the county in which the business is located.
6. NCRPC staff activity will assist in the retention of a minimum of twenty-five (25) existing jobs each year.
7. NCRPC staff activity will build upon the capital base currently present in the region by raising a minimum of \$250,000 in new capital benefiting the economic development and business finance needs of North Central Kansas each year.
8. NCRPC staff activity will cause a minimum of five (5) new single family houses to be constructed each year.
9. NCRPC staff activity will assist in securing needed financing for a minimum of six (6) public infrastructure projects each year.
10. NCRPC staff activity will assist cities in accessing funds to rehabilitate a minimum of fifteen (15) single family houses each year.
11. NCRPC staff activity will improve the energy efficiency of a minimum of twenty-five (25) living units (i.e, single family houses, duplexes, apartments, etc.) each year within North Central Kansas.
12. NCRPC staff activity will produce no less than six (6) articles for publication in the web-based journals of [www.eyeonkansas.org](http://www.eyeonkansas.org) or [www.ojrrp.org](http://www.ojrrp.org), describing life and opportunities within the region and/or the needs of rural Kansans.

## Partners

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### Federal

- US Department of Commerce  
Economic Development Administration  
Denver Regional Office  
1244 Speer Blvd, Rm 670  
Denver, CO 80204  
(303) 844-4474
- USDA Rural Development  
2615 Farm Bureau Rd. Clay, Cloud, Dickinson, Marshall, Ottawa, Republic,  
Manhattan, KS 66502 Saline and Washington counties  
(785) 776-7582  
  
2715 Canterbury Rd. Ellsworth, Jewell, Lincoln and Mitchell counties  
Hays, KS 67601  
(785) 628-3081  
  
1303 First American Place State office  
Suite 100  
Topeka, KS 66604  
(785) 271-2700
- Federal Home Loan Bank of Topeka  
One Security Benefit Place  
Suite 100  
Topeka, KS 66606-2444  
  
Housing: Chris Imming (866) 571-8155 Ext. 6029  
Noelle St. Clair (866) 571-8155 Ext. 6033  
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### State

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| <p>• <b>Susan Nickerson</b>, Director<br/>           KansasWorks<br/>           West Region<br/>           332 E. 8<sup>th</sup> Street<br/>           Hays, KS 67601-4145<br/>           Telephone: (785) 625-5654<br/>           E-Mail: <a href="mailto:snickerson@kansascommerce.com">snickerson@kansascommerce.com</a></p> | <p>Kansas Works<br/>           Northeast Region<br/>           205 S. 4<sup>th</sup> St, Suite 1M<br/>           Manhattan, KS 6502-6168<br/>           Telephone: (785) 539-4668<br/> <a href="mailto:khund@kansascommerce.com">khund@kansascommerce.com</a></p> |
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[www.dol.ks.gov](http://www.dol.ks.gov)
- Kansas Technology Enterprise Corporation (KTEC)  
 214 SW 6<sup>th</sup> St., First Floor  
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- Advanced Manufacturing Institute  
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 Manhattan, KS 66502-5034  
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- Kansas Housing Resource Corporation  
 611 South Kansas Avenue, Suite 300  
 Topeka, Kansas 66603-3803  
 (785) 296-5865

## Local

### Clay County

Economic Development Group, Inc.  
719 Fifth Street  
Clay Center, KS 67432  
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### Dickinson County

James Holland - Director  
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Abilene, KS 67410  
(785) 263-2550  
[citydevelop@abilenecityhall.com](mailto:citydevelop@abilenecityhall.com)

### Ellsworth County

Rob Fillion - Director  
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### Jewell County

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### Lincoln County

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Foundation  
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Marshall County

George McCune, Director  
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Marshall County Courthouse  
Marysville, KS 66508  
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Mitchell County

Murray McGee - Executive Director  
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