Project Bundling



Kansas North Central Regional Planning Commission (NCRPC)

Salina, Kansas

June 1, 2023











Project Bundling

North Central Regional Planning Commission (NCRPC) Workshop Highlights – June 1, 2023

This report highlights the North Central Regional Planning Commission (NCRPC) Project Bundling Workshop sponsored by the Federal Highway Administration's (FHWA) <u>Every Day Counts round five</u> (EDC-5) Project Bundling team, held June 1, 2023 in Salina, Kansas. The workshop was held in-person with several virtual presentations.

Agenda, Session Presentations, and Handouts

- Agenda see Appendix A
- Session Presentations see Appendix B
 - Pawnee Nation Bundling (G. Hostetler, CONSOR Engineers)
 - Local Public Agency (LPA) Case Study Oakwood, Georgia (J. Spencer, City of Oakwood)
 - Build America Center 10 Tips for Putting a Successful Federal Grant Application Together
 (Q. Cui)
- Handouts See Appendix C
 - LPA Bundling Process Flow Chart
 - o Project Bundling Implementation Plan Template
 - o City of Oakwood Georgia, 2017 Paving Bundle Project Bid Documents
 - o City of Oakwood, Georgia Bid Tabulation results

Bundling Resources

- Consult the Bridge Bundling Guidebook for information applicable to any roadway project.
- See FHWA's <u>Bundled Facilities Overview</u> website for case studies, best practices, and lessons learned.
- Watch a short video on how advanced approaches to project bundling maximize agency resources.
- Consult the Advanced Project Bundling: A Reference for Getting Started for tools and methods.
- Use the Agency Capability Self-Assessment Tool to assess your current project bundling practices.
- Find project bundling information which informs and assists at this reference tool.
- Read President Joe Biden's \$550 billion (\$350.8 billion for highway programs) <u>Bipartisan</u> <u>Infrastructure Law.</u>

FHWA bundling leads/contacts for additional information:

- Matthew Corrigan, FHWA Office of Infrastructure Research and Development: (202) 493-3365, <u>Matthew.Corrigan@dot.gov</u>, (EDC-5 Project Bundling Co-Lead)
- David Unkefer, FHWA Resource Center, (404) 764-7498, <u>David.Unkefer@dot.gov</u> (EDC-5 Project Bundling Co-Lead)

Participants

Facilitator

Daniel D'Angelo, P.E., Applied Research Associates, Principal Civil Engineer

FHWA

- Matthew Corrigan, Research Engineers
- David Unkefer, Construction & Project Management Engineer
- Peter Mancauskas, Acting Director, Office of Performance and Innovative Finance Support
- Matt McDonald, Program Development Team Leader
- Julie O'Dell, Program Analyst

Presenters

- Vanessa Lamoreaux, Senior Director, Kansas DOT
- Greg Hostetler, CONSOR Engineer
- Jason Spence, City of Oakwood, Georgia
- Qingbin Cui, Build America Center

Agencies & Organizations (registered)

- Bri Beck, NCRPC
- Emily Benedick, City of Beloit & Mitchell County
- Tyler Ferrell, Mo-Kan Regional Council
- Dan Fischer, USDA Rural Development
- Darren Fishel, Saline County Road & Bridge
- Sara Gier, City of Sylvan Grove
- Kelly Gourley, Lincoln County Economic Development Foundation
- Dale Hlad, Lincoln County Highway Department
- Amanda Horn, NCRPC, Community Development Rep.
- Amanda Lomax, City of Beloit
- Jerry Lonergan, Flint Hills Regional Council
- Justin Mader, Saline County Road and Bridge
- Curtis Mader, McPherson County
- Chad McCullough, Schwab-Eaton
- Deb Ohlde, NCRPC, Strategic Development Advisor
- Tim Parks, Department of Commerce
- Nicole Reed, CloudCorp
- Wayne Scritchfield, Saline County Kansas

- John Shea, NCRPC, Executive Director
- Ken Shivers, Clay Center Street Department
- Austin St. John, City of Marysville
- Dustin Stambaugh, City of Ellsworth
- Martin Tannahill, Dickinson County
- Kevin Thompson, RMA Engineering
- Trevor Tutt, Mo-Kan Regional Council



Overview (Agenda item 1)

This objective of this one-day workshop was "to understand practical application of project bundling between local public agencies to solve infrastructure needs." Opening introductory and welcome remarks were provided by David Unkefer and Matt Corrigan, the co-leads for the FHWA project bundling initiative. Emphasis was on the efficiency benefits of bundling done properly, and the opportunity for local public agencies to collaborate to bundle similar work types together; along with available resources and tools created by FHWA. Next, Vanessa Lamoreaux, Senior Director, Kansas DOT providing encouraging remarks on the opportunity with additional funding through the Infrastructure Investment Jobs Act (IIJA), and Kansas DOT's efforts to assist and encourage local governments to work together to the benefit of all. Deb Ohlde, the primary sponsor, and organizer of the event further welcomed all and was considering the opportunities present for federal grants and the improved odds of success if on a larger regional scale.

Introductions (Agenda item 2)

Facilitator Daniel D'Angelo led the participants through introductions – names, organization representing, roles and a response to the question "What do you hope to get out of this Peer Exchange?"

The responses included:

- To understand needs and how can bundling help meet needs
- How can bundling help improve aging infrastructure
- How bundling can help smaller communities
- To learn from others bundling experiences
- To learn how bundling is done, how does it happen
- To learn new ways to fund projects
- How to create one multijurisdictional proposal
- How to apply for grants to improve chances of success
- How to get others to partner
- To understand what the grant opportunities are for bundling
- To learn about technical assistance available
- To understand Economic Development organization's role
- To identify bundling opportunities

FHWA Build America Bureau's Build America Center (BAC) (Agenda item 3)

Peter Mancauskas, FHWA Office of Performance and Innovative Finance Support and Qingbin Cui (QC), Director, BAC provided an overview of the BAC (https://bac.umd.edu/) hosted by the University of Maryland. Established in 2022 the BAC's mission is to "mobilize the use of innovative financing, funding, project delivery, procurement, and contracting solutions to foster new approaches to transportation infrastructure development and delivery through the creation of a knowledge hub, spurring innovation with

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cutting edge research, collaborative partnerships, and the development of an academy to deliver innovative education and training plus tailored technical assistance." The "BIL Launchpad" (https://billaunchpad.com/) was specifically pointed out as a tool for all agencies and organizations to help navigate transportation grant programs and expedite applications, it was noted the BIL Launchpad provides customized information on available funding, interactive technical support, data on successful awards, and essential resources. With this platform, localities can accelerate their grant application process and access the necessary tools to enhance their transportation infrastructure.

Peer Presentations (Agenda item 4-6, 10)

- 1. Daniel D'Angelo, ARA, and David Unkefer, FHWA, provided an overview of FHWA resources and tools available to assist in improving bundling efforts. Focus was on the LPA bundling process flowchart and the 10-step bundling process and Implementation Plan template. See Appendix C for the documents. (Agenda item 4.)
- 2. Gregg Hostetler, National Director, Structural Assessment, CONSOR Engineers provide lessons learned on supporting LPA organization on their bundling projects. A case study was presented on the Pawnee Nation use of bundling and the alternative contracting method of construction manager/general contractor to great benefit. See Appendix B for the presentation. (Agenda item 5.)
- 3. Jason Spencer, Public Works Director, City of Oakwood, Georgia presented virtually on how he led three small neighboring cities to bundle pavement projects to achieve significant cost savings. In addition, he shared the bid documents and bid tabulation results. See Appendix B for the presentation and Appendix C for the documents. (Agenda item 6.)
- 4. Qingbin Cui (QC), BAC presented "10 Tips for Putting a Successful Federal Grant Application Together" and further expanded on the assistance and tools being provided by the BAC on behalf of FHWA to support local governments in taking advantage of available federal funding. The Safe Streets for All (SS4A) program in particular was noted. See Appendix B for the presentation. (Agenda item 10.)

Workshop (agenda items 7-9, 11)

Daniel D'Angelo led the participants through the following steps –

- 1. Identification of opportunities for bundling between agencies and issues/risk assessment
- 2. Identification of potential solutions, action steps.
- 3. Identification of the next steps

The results are summarized below,

Bundling opportunities

- 1. Water infrastructure
- 2. Sewer infrastructure
- 3. ADA (housing)

- 4. Rural Road Safety (no shoulders, drop-offs, clear zone)
- 5. Fiber (DOE IIJA grant)
- 6. Rural water districts/relocations
- 7. High-risk rural roads
- 8. Bikeways
- 9. Pavement treatments (county level, e.g., chip seal)
- 10. Railroad crossing safety improvements
- 11. Culvert replacements
- 12. Sign replacement/upgrades
- 13. Rumble strips
- 14. "Historic" pavement
- 15. Bridges
- 16. Roadside hardware (lighting, signals, signs, delineators)
- 17. Public transportation

Potential Solutions

- SS4A planning/demonstration grant application
- SS4A implementation grant application
- RAISE grant
- SMART grant GIS
- Reconnect Communities Program/grants
- Thriving Communities grant

Hurdles

- Need facilitator/lead/champion
- Grant process complexity
- Local match (\$)
- Need for a framework (intergovernmental) agreement between agencies

Action Steps

- 1. Identify bundling opportunities of interest for each LPA
- 2. Collect safety data for the regions (send to NCRPC to compile)
- 3. Prepare a consultant plan (statement of work, scope) to support bundle grant application (agencies do not have sufficient resources)
- 4. Conduct benefit-cost analysis
- 5. Consider a regional bridge bundle program
- 6. Consider a regional culver bundle program
- 7. Outreach to industry to identify opportunities/constraints
- 8. Involve and coordinate with the Kansas Department of Transportation (KDOT)







AGENDA

North Central Regional Planning Commission (NCRPC) Project Bundling Workshop Salina, Kansas

Objective: To understand practical application of project bundling between local public agencies to solve infrastructure needs.

Time (CST)	Topic	Objective	Presenter/Facilitator		
AM zoom link: https://usdot.zoomgov.com/j/1606331365?pwd=SHV0dEdhU3pNQUhQVjZiaE0xYVkzQT09					
8:00 AM – 8:45 AM	 Introductions and overview FHWA introduction - Project Bundling Saves Bundles! Kansas DOT vison & experience NCRPC vision & experience 	To provide an understanding of the FHWA project bundling innovation initiative for project delivery and how agencies are using bundling to gain efficiencies in achieving their goals.	David Unkefer, FHWA Matt Corrigan, FHWA Vanessa Lamoreaux, Senior Director, Kansas DOT Deb Ohlde, NCRPC		
8:45 AM – 9:15 AM	 2. Participant Introductions Name, organization, role Review/discuss "What do you hope to get out of this Peer Exchange?" 	Get to know participants and what their expectations are for the Workshop	D. D'Angelo, Applied Research Associates (facilitator)		
9:15 AM – 9:45 AM	3. FHWA and Build AmericaCenter (BAC)Overview, support.Grant opportunities.	To provide Innovative Funding and Financing Solutions for Discretionary Grants and Project Finance.	Peter Mancauskas, FHWA Office of Performance and Innovative Finance Support Qingbin Cui (QC), Director, BAC		
9:45 AM – 10:00 AM	Networking Break	To provide an opportunity for one-on-one conversations and networking.	All		
10:00 AM – 10:30 AM	 4. Bundling Process Flowchart Implementation Plan and 10-step process. 	To understand the steps necessary to prepare a bundled project.	D. Unkefer, FHWA D. D'Angelo, ARA		
10:30 AM – 11:15 AM	5. Lessons learned supporting Local Public Agency (LPA) bundling projects	To provide lessons learned on supporting LPA organization on their bundling projects.	Gregg Hostetler, National Director, Structural Assessment, CONSOR Engineers		
11:15 AM – 12:00 PM	6. Local Public Agency (LPA) bundling program case study	To provide insight from a peer LPA organization on their bundling efforts.	Jason Spencer, Public Works Director, City of Oakwood, GA (virtual)		

Federal Highway Administration NCRPC Project Bundling Workshop



June 1, 2023 Salina, KS

12:00 PM - 1:00 PM	Lunch	Working/Networking lunch on-site	All		
PM zoom link: https://usdot.zoomgov.com/j/1614661242?pwd=ZDFXem05ZmU4aU94ZURJNDVvdVo2dz09					
1:00 PM – 2:00 PM	 7. Identification of potential bundling opportunities, such as - Bridges Culverts Safety related SS4A grant (Planning & Demonstration and Implementation) Pavement ADA Other? 	To brainstorm bundling work types to consider for bundling.	All D. D'Angelo, ARA (facilitator)		
2:00 PM – 2:15 PM	Networking Break	To provide an opportunity for one-on-one conversations and networking.	All		
2:15 PM – 3:00 PM	8. Identification of issues with bundling between agencies – risk assessment	To brainstorm bundling issues to be addressed.	All D. D'Angelo, ARA (facilitator)		
3:00 PM – 3:30 PM	9. ID potential solutions/action steps. Resources available.	To brainstorm potential solutions to the identified issues and risks.	All D. D'Angelo, ARA (facilitator)		
3:30 PM – 3:45 PM	10. Safe Street for All (SS4A) program	To provide an overview of the grant and bundling opportunities	Qingbin Cui (QC), BAC		
3:45 PM – 4:00 PM	11. Wrap-up/Next steps	Document next steps, action items. To schedule a virtual 1–2-hour follow-up meeting!	David Unkefer, FHWA Matt Corrigan, FHWA Deb Ohlde, NCRPC D. D'Angelo, ARA (facilitator)		





Meeting Location

Salina Area Chamber of Commerce - Annex 120 W Ash St Salina, KS 67401 https://www.salinakansas.org/

Hotel Information

Some options -

Candlewood Suites, 2650 Planet Ave Salina, Kansas 67401
Fairfield Inn & Suites Salina, 2455 Virginia Drive, Salina, Kansas 67401
Hampton Inn, 401 West Schilling Road, Salina, Kansas 67401
Hilton Garden Inn, 3320 South 9th Street, Salina, Kansas 67401
Holiday Inn Express Salina, 755 West Diamond Drive, Salina, KS 67401
Homewood Suites, 115 E Mulberry St, Salina, Kansas 67401
Marriott Courtyard, 3020 Riffel Drive, Salina, Kansas 67401

Airport Information (approximate miles to Salina)

Salina Regional Airport (SLN), Salina KS – 7-miles
Manhattan Regional Airport (MHK), Manhattan, KS – 59 miles
Hays Regional Airport (HYS), Hays, KS – 94 miles
Wichita Dwight D. Eisenhower National Airport (ICT), Wichita, KS 67209 – 97 miles
Kansas City International Airport (MCI), Kansas City, MO 64153 – 184 miles
Lincoln Airport, Lincoln, NE (LNK) – 190 miles

Coffee and Lunch Options:

Lunch provided by NCRPC

GSA Per Diems - Salina, KS (June 2023)

Lodging: \$98/night

Meals & Incidentals (M&IE): \$59/day (\$44.25 first & last day of travel)

Mileage only if within 50 miles of home or work/office.

Contacts

Workshop planning/coordination:

- Daniel D'Angelo, Applied Research Associates, (518) 526-5738 (text or call), ddangelo@ara.com
- David Unkefer, FHWA, (404) 771-1971, <u>david.unkefer@dot.gov</u>
- Qingbin Cui (QC), Build America Center, (301) 405-8104, cui@umd.edu

Lead agency

• Debra Ohlde, North Central Regional Planning Commission (NCRPC), https://www.ncrpc.org/ (785) 275-2499, email: communitydevelopmentadvisor@ncrpc.org

Appendix B - Session Presentations



Pawnee Nation, Oklahoma









Center for Accelerating Innovation

Pawnee Nation, Oklahoma







Pawnee Nation CM/GC Safety and Enhancements



- ✓ ACEC Oklahoma Engineering Excellence Award Entry
- ✓ ACEC National Engineering Excellence Award Entry







Center for Accelerating Innovation

Pawnee Nation CM/GC Safety and Enhancements

Program Goals:

- ☐ Complete 13 projects in 18-months, from concept to ribbon cutting (7-year capital improvement program)
- Utilize Construction Manager/General Contractor (EDC-1 Innovation) to generate cost and time savings
- Utilize Project Bundling (EDC-6 Innovation) to generate time and cost savings
- Successfully "bundle" horizontal and vertical projects



















Center for Accelerating Innovation

Bundled Projects







Morris Road Project - Sidewalk, Safety, Lighting









Green Bridge - Historic Pony Truss Rehabilitation







Bundled Projects





4. Green Bridge - Historic Pony Truss Rehabilitation







Green Bridge - Historic Pony Truss Rehabilitation







Center for Accelerating Innovation

Bundled Projects







ICDBG Campgrounds and Fit Trail Project





ICDBG Campgrounds and Fit Trail Project







Center for Accelerating Innovation

Bundled Projects





Meeting Me at the Park – funded by Disney Grant









Other Projects





Center for Accelerating Innovation

Preconstruction Activities

- 2-Day kick-of meeting
- Weekly production meetings
- Scheduling
- Cost-Model
- Risk Register
- Permitting
- Utility Coordination
- Geotechnical Investigations
- Design Survey
- Independent Cost Estimating



Preconstruction Activities

- NEPA Process CE
- ☐ Right-of-Way
- SHPO Consultation
- Innovation Tracking Time & Cost Savings
- Design Disciplines
 - Architectural
 - ☐ Civil Roadway, site work, drainage, etc.
 - Structural
 - Mechanical, electrical, plumbing
 - Lighting

- ☐ Tribal Employment Rights Office (TERO) Workers
- Action Items and RFI Tracking
- Public Outreach
- Telling our Story







Program Results

- ✓ 7- to 10-year Capital Improvement Program delivered in less than 18-months (with exception of Green Bridge due to funding delays)
- ✓ Over \$500k in cost savings on overall program cost of \$5.6 million
- ✓ Substantial safety improvements and enhancements for the Pawnee Nation



Program Results

- ✓ First programmatic use of CM/GC with "bundling" of both horizontal
 and vertical projects
- ✓ First use of CM/GC in Oklahoma
- ✓ First use of Programmatic Bundling in Oklahoma

✓ Historic (Community Landmark) Green Bridge rehabilitated with "no adverse effect"











The end: Questions?



Gregg Hostetler, PE

Ghostetler@consoreng.com

(405) 227-0531

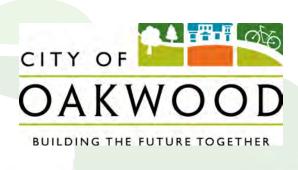
www.consoreng.com

Presented on behalf of:





NCRPC Bundling Workshop June 1st - Salina, Kansas



OAKWOOD GEORGIA

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Presentation Outline

- Introduction
- Program Overview
- Program Results
- Next Steps
- Summary
- Q & A



Introduction

- Background
- Program Purpose
- Goals



3

Background

- Budgeting: Key Element of our Transportation System
 - Replacement value of our pavements exceeds \$21 million
 - To protect this investment, we must have an effective maintenance program
 - Estimated annual cost is approximately 2% of replacement value (approx. \$430,000)
- Bidding: Contract Challenges
 - Small municipality with low bid quantities
 - Low contractor bid participation (1 to 3)
 - Access to alternative paving methods (In-Place Recycling)



Program Purpose

To Provide a Comprehensive Paving Bid Package by Partnering with Other Small Municipalities in Bundling Road Projects to Increase Material Quantities to Attract a Higher Number of Contractors to Compete for Work.



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Goals

- To Reduce Costs of Maintaining Our Pavement System
- To Expand Methods of Treatment (i.e., In-Place Recycling)
- To Assist Other Municipalities With Project Selection & Treatment
- To Provide Single Entity to Issue Task Orders and Receive Billing
- To Establish a Realistic Project Plan That Meets Everyone's Funding Needs



Program Overview

- Project Selection & Mapping
- Pavement Condition Assessment
- Verify Quantities
- Provide Estimated Project Cost
- Compile Submitted Projects Into Single Bid Document



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Project Selection & Mapping

- Each Participating Municipality Will Provide Their List of Roads to Include:
 - Length & Width
 - Work Description
 - Mapping



Pavement Condition Assessment

- We Ask That Each Participant Complete Their Own Assessments.
- However, We Have Assisted Some in The Past and Make Recommendation for Treatments.



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Verify Quantities

- We Provide Participants with Estimated Bid Quantities and Ask That They Verify and Agree That:
 - Treatment Method is Correct
 - Patching Needs Are Clearly Marked
 - Asphalt Type and Thickness is Correct
 - Type of Striping & Lengths Are Correct



Provide Estimated Project Cost

 Once Quantities Have Been Tabulated, We Provide Each Participant an Estimated Cost Based on the Previous Year's Line Item Bid Prices



11

Compile Submitted Projects Into Single Bid Document

 Once All Individual Projects Are Approved & Submitted, They Are Combined Into One Bid Document



Program Results

- Bid Package
 - Oakwood 2017 Paving Project.pdf
- Bid Results
 - Bid Tabulation.xls



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Next Steps

- Based on The Success of Our Program, We Have Worked With Our County to Include The Words "And/Or Other Local Municipalities" Into Their Bid Packages.
- With This Change, Now The Smaller Cities
 May Benefit By Using The County's Line
 Item Bid Prices For Better Pricing While Still
 Meeting State Bid Requirements.



Summary

Joint Paving Project Bundling Provides

- Better Competitive Bid Pricing
- Increased Contractor Participation up From 1-3 to 5-7
- Access to Alternative Paving Methods That Usually Require 40k Square Yards or More to be Cost Effective

Lessons Learned

- Have a Simple Intergovernmental Agreement "IGA"
- Make Sure All Participants Provide Accurate Information
- Have Contractor Verify Quantities and Work Prior to Start
- Understanding of The Issuing of Task Orders and Billing Process



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Q & A



Jason Spencer, APM Public Works Director City of Oakwood, Ga

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The Build America Center (BAC) will mobilize the use of innovative financing, funding, and project delivery solutions to foster new approaches to transportation infrastructure development and delivery through creation of a knowledge hub, spurring innovation with cutting edge research, collaborative partnerships and the development of an academy to deliver innovative education and training plus tailored technical assistance.



AMPO

ARIBA

BAC BIL Support Funding Strategy

- Program Analysis
- Application Planning
- Project Identification and Scoping
- Fundability Review
- Benefit Cost Analysis
- Justice 40 Review and Analysis
- Application Development
- Application Review
- Data Analysis
- No Charge to Localities

2022 HIGHLIGHTS

2 Tools

10 Localities

6 Grant Application

\$13+ million

4 Guides & Whitepapers

BIL LAUNCHPAD

Qingbin (QC) Cui

- Billaunchpad.com
- NOFO, Plan Ahead, Awards w/ full application packages
- SS4A, SMART, RAISE, TCP, Low/No Emissions, CFI, RIA, etc.
- Build Infrastructure Better Symposium
- CFO Forum
- Stanford Infrastructure Forum
- Modernizing
 Infrastructure Webinars
- Major Project Database
- Enhancing Mobility Innovation

- Released in January 2023
- Billaunchpad.com
- Monthly New Users: 362
- Returning Users: 104
- **Award Data**
 - Successful Applications
 - Unsuccessful Applications
 - Project Narrative, Benefit Cost Analysis, Supporting Documents, Climate Impact Analysis, Equity Analysis, etc.
- Covered BIL Programs: SS4A, RAISE, RCP, TCP, INFRA/Mega, etc.
- Start Now w/ 1-Click Technical Assistance



BILLaunchpad Accelerates Localities' Grant Application

1-Click Technical Assistance

Visit Us for Latest **Updates**

Sign Up to BAC Newsletter



BAC Empowering Localities Initiatives

Supported Organizations

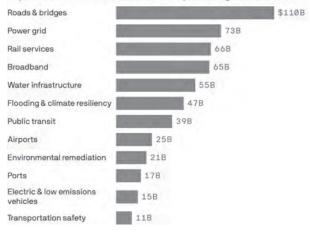
- Governor's office and state DOTs
- Counties, Cities, and Tribal governments
- Non-profits, Universities, Communities

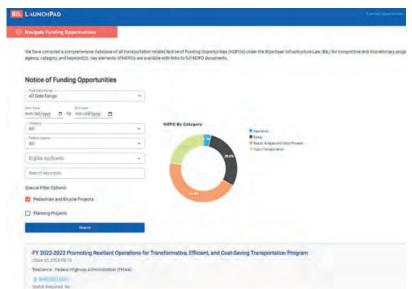


2023 Plan	PROGRAM	ORGANIZATION	
Winter	RAISE	Town of Lakeview (OR)*	
Winter and Spring	Bus Facilities Program and Low/No Emission Vehicle Program	Anne Arundel County, MD University of Maryland, MD	
Spring	Regional Infrastructure Accelerator	Montgomery County (MD), Louisiana Governor's Office	
Spring	Charging and Fueling Infrastructure	Montgomery County (MD), MCEC, Lakeview, OR	
Summer	SS4A	NCRPC, KS	
Summer	PROTECT, RURAL	Louisiana	
Summer	RCP, TCP	Candidates TBD	
Fall	SMART	Candidates TBD	
	Other programs per localities request		

#1: Match Your Local Needs with Funding Opportunities

Bipartisan infrastructure bill spending breakdown

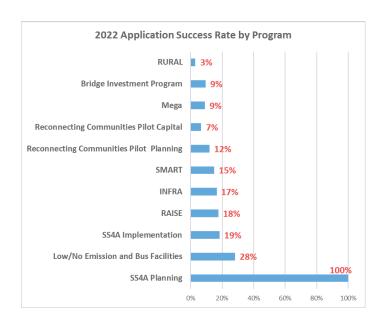






#2: Follow the NOFO

- Clearly articulate alignment with grant program goals and objectives.
- Develop a comprehensive and welldefined project plan with specific objectives, timelines, and budgets.
- Demonstrate strong partnerships and collaborations with stakeholders.
- Highlight community engagement and support throughout the planning process.
- Use data and evidence to support project feasibility and potential positive impacts.
- Showcase innovation and creativity in project design and financing strategies.

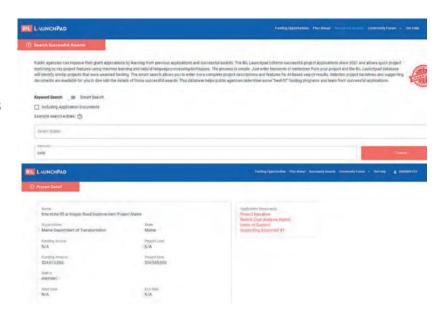


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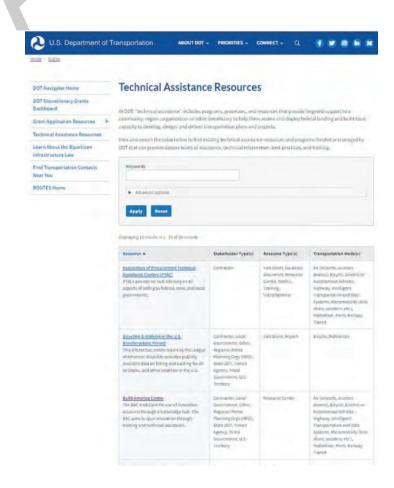
#3: Learn From Successful Applications

- Narrative structure and templates
- Who should we contact for support letters
- How each evaluation criterion was addressed
- How should we develop a budget
- Good practices in presenting qualifications
- Example analysis, format, and spreadsheet



#4: Leverage All Technical Assistance Resources

- DOT Navigator
- FHWA/FTA/FAA/Bureau
- Thriving Communities Capacity Builders
- State Resources (Governor's Office, DOTs, MPOs, etc.)
- National Associations NGA, NLC, NACo, etc.
- Non-Profit Organizations and Universities
 - Smart Growth America
 - Local Infrastructure Hub
 - Build America Center
- Private Entities



#5: Align with USDOT Priorities

- Safety
- State of Good Repair
- Economic Strength and Global Competitiveness
- Climate and Sustainability
- Equity and Accessibility
- Transformation
- Organizational Excellence
- Justice 40 Initiative
 - USDOT's Equitable Transportation Community (ETC) Explorer
 - Climate & Economic Justice Screening Tool (CEJST)
- Rural Eligibility





#6: Plan Ahead and Submit Your Application On Time

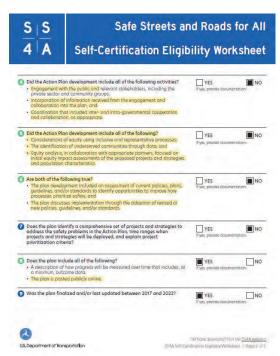


#7: Do Your Self-Evaluation

e. *Readiness:* The Bureau will consider the extent to which the proposed RIA is prepared to commence operations and begin achieving project-specific results. Evaluators will also assess the viability of the proposed budget as it relates to the establishment and successful operations of the RIA as proposed. In considering this criterion, evaluators will also determine the likelihood that proposed milestones will be subject to delay and/or cost overruns and the risk that key milestones might be missed due to internal or external factors. Evaluators will also consider the readiness of the proposed RIA to commence operations, including but not limited to:

- •Availability of facilities and equipment necessary to function;
- $\bullet \textsc{Existing}$ governance structure as compared to proposed future structure; and
- •Ability of existing relationships to rapidly deliver results.

 An applicant that can demonstrate an effective plan to commence operations in at least the three aforementioned categories will receive a STRONG rating in this criterion. Those who can demonstrate an effective plan to commence operations in at least two will receive a MODERATE and those who cannot demonstrate an effective plan to commence operations in any of the above three categories will receive a MARGINAL rating.



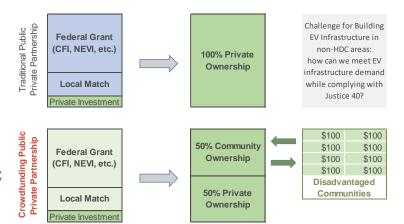


#8: Build Strong Partnerships



#9: Understand Your Strengths and Be Innovative

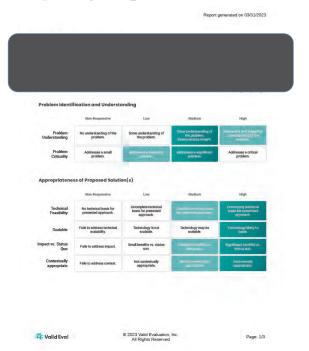
- We have a drone company in the state
- We are located in the rural area
- We are designated as a HDC
- Our workers are unionized
- We are close to a state university
- We are in the urban area and non-HDC
- We have no matching funds
- We are under-resourced





#10: Request a Debriefing and Keep Trying

- Evaluation Report tells you more
- Don't forget the overall application results
- USDOT offers suggestions and technical assistance
- Applications will be stronger after addressing the issues



BUILD UPON SUCCESSFUL PARTNERSHIP



































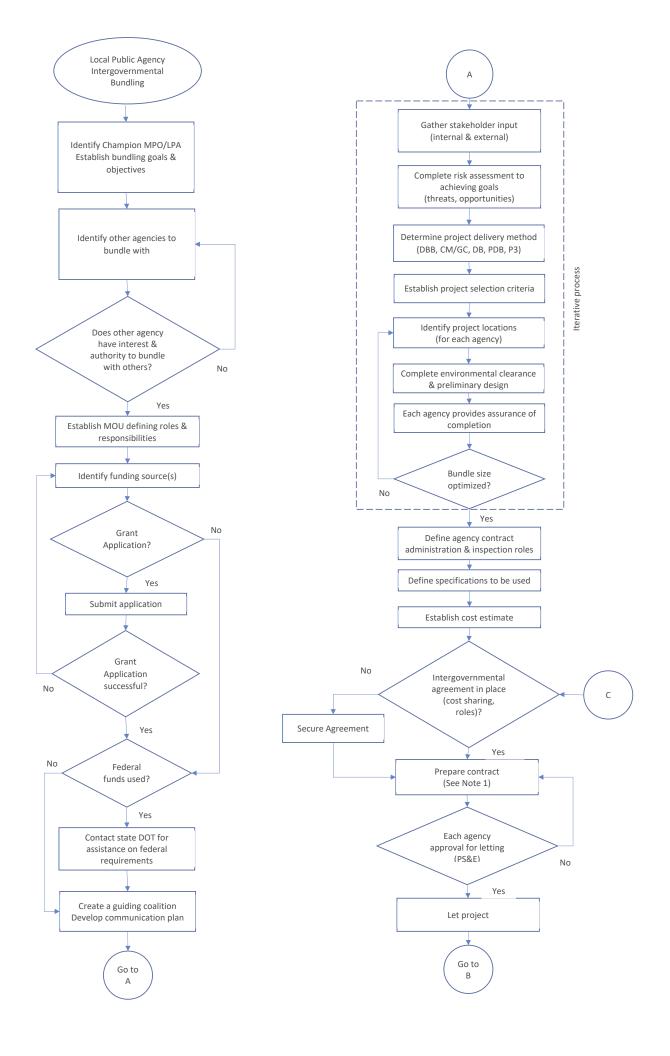


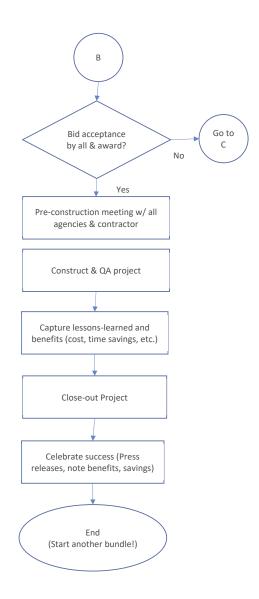
Center Director: Qingbin (QC) Cui, <u>cui@umd.edu</u> Website: bac.umd.edu email: bac@umd.edu



Appendix C - Handouts







Note 1 – As an option, bids could be solicited as one bundled contract and by individual agency locations. If the sum of the agency location bids is lower than the bundled amount, then award separate agency contracts. If the bundled project bid is lower, then award the bundled contract.

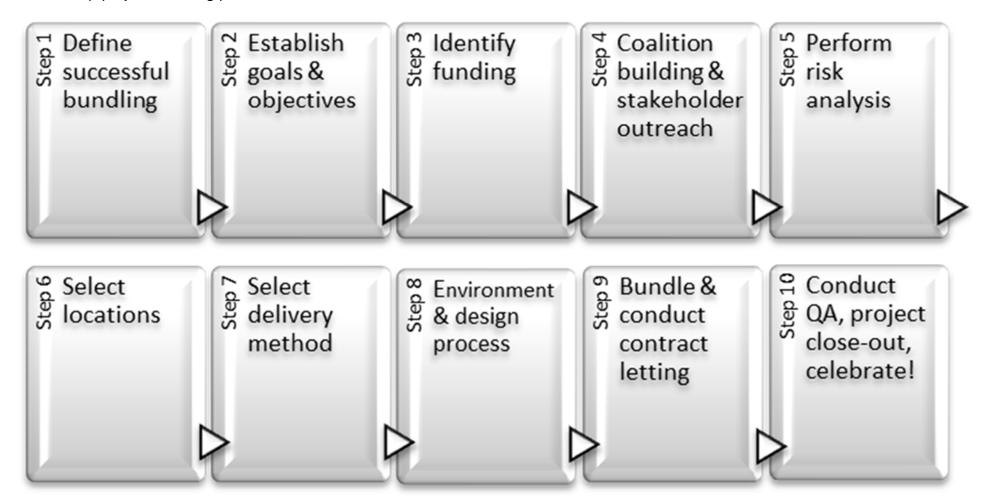
This project bundling implementation plan template includes a checklist and space for listing specific action steps your agency may take in delivering a successful a bundled project or program. It is intended to guide an agency through many of the critical steps and decisions essential in creating an effective bundled project or program. Additionally, it is a mechanism for recording decisions. It can also serve as a valuable critical thinking and communication tool for all project stakeholders. Please note, although the 10-steps are listed sequentially the process is typically iterative, you may find your team coming back to earlier steps as your plan evolves and becomes more actionable. There are many ways to do bundling well, so the key to realizing the benefits is getting started with what works for your agency and any partners and stakeholders.

This tool is intended to be used in conjunction with the FHWA <u>Bridge Bundling Guidebook</u> (BBG), <u>Advance Project Bundling: A Reference for Getting Started</u> (APB Reference), <u>Project Bundling Reference Database</u> (Database), and <u>case studies</u> that provide additional insight on the steps and activities.

PROJECT BUNDLING IMPLEMENTATION PLAN - CHECKLIST & ACTION STEPS					
Project/Program Name (e.g., bridge preventive maintenance, corridor X, local roads safety plan):					
Date:					
Implementation Plan Team Members and Organizations Represented and roles (e.g., design, construction, finance, federal-aid offices):					
1.					
2. 7.					
3.					
4. 9.					
5.					
5.					
Brief Project Description/Scope of Work (including why bundling is considered for this project or program e.g., geographic proximity, similar work types, increase biddability and competition):					
Estimated Cost and basis (e.g., program budget, estimated number of projects):					
Estimated Start-End Date (including any constraints, e.g., funding timeframes, critical asset condition):					

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The 10-step project bundling process:



Note: Although the steps are listed sequentially the process is iterative, you may need to go back to earlier steps as your plan evolves and becomes more actionable.

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V	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:				
-	Step 1: Understand what a Successful Bundled Project (or Program) is.								
St	ep 1: Unde	erstand what a Successful Bundled	*						
	1-1	Understand what a successful bundled project (or program) is and options for bundling. Bundling can be simple or more comprehensive, depending on your goals.	Bundling definition Bundling approaches and successes Bundling lessons learned	BBG Chapter 1 APB Reference Chapter 1 & 2 Database Case Studies	1. 2. 3.				
	1-2	Establish a Vision A description of what your agency bundling will be in the future. You can also start with a simple vision for a pilot bundling project. Scale this step for where you are and don't let it slow down action. Characteristics of a good vision statement: It is clear and concise It articulates a desired future state It inspires others to act It is achievable and realistic It provides direction	Bundling definition Bundling successes Bundling lessons learned	BBG Chapter 1 APB Reference Chapter 1 & 2 Database Case Studies	1. 2. 3.				
St	ep 2: Esta	blish Project (or Program) Goals and	d Objectives						
	2-1	Establish goals and objectives Again, scale this step so as not to slow down action. Possibly start with a pilot bundling project. Goals should be "SMART" –	May include one or more – Pilot project goals Legislated/political goals Performance goals Innovation goals Time/schedule goals	BBG Chapter 2 APB Reference Chapter 1, 2, & 3	1. 2. 3.				

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	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:
		Specific Measurable Achievable Relevant Time-Based	Condition improvement goals Economic goals Resiliency goals Funding goals Resource (staff) goals Stakeholder goals Environmental goals Other goals		
	3-1	Asset management as a source of projects to bundle, potential bundle sizes & timing for reviewing candidate projects for bundling	Alternative investment strategies Long-term network lifecycle cost & condition analysis Long-term financial analysis Ability to fund future preservation, rehabilitation & replacement needs Effect of investment on future finances & asset conditions	BBG Chapter 1 APB Reference Chapter 1 & 2 Database Case Studies	4. 5. 6.
	3-2	Determine funding or financing availability; establish budget. Federal funds will bring certain requirements that you should plan for (e.g., NEPA commitments, ROW rules, timeframes, tracking different funding types, DBE, Buy America, etc.).	Existing funds New State/local sources IIJA/BIL funds Grants Federal credit assistance Private equity (public-private partnership) Soft match credits (tolls and non- Federal-aid assets) Discretionary program	BBG Chapter 3 APB Reference Chapter 4 Case Studies Database	1. 2. 3.

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Ø	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:
St	ер 4: Соа	lition Building and Stakeholder Outr	Value Capture Finance plan for projects with an estimated total cost of \$100 million or more (per Federal Highway Administration major projects requirements) (23 U.S.C. 106 (h)(i))		
	4-1	Designate a guiding coalition: The coalition may have tiers and take the form of a RACI (Responsible, Accountable, Consulted, Informed) matrix where some are responsible (highest), some accountable, some consulted and some informed (lowest). The coalition is more likely the responsible and accountable people. (Two-levels up, two-levels down.)	Executive lead Management team Identify Project Manager Identify Technical Leads Role and responsibilities documented Formal announcement made announcing coalition member roles Prepare a marketing plan	BBG Chapter 4 APB Reference Chapter 3 & 4 Case Studies Database	1. 2. 3.
	4-2	Identify Stakeholders: These might be those consulted or informed)	Internal External - • Industry (construction and engineering) • Affected constituents/public • Elected officials • Financial markets (for a public-private partnership) • Other	BBG Chapter 4 APB Reference Chapter 4 Case Studies Database	1. 2. 3.

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V	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:
	4-3	Develop a Communication Plan Use RACI Model – Responsible Accountable Consulted Informed	For Coalition Team For Internal stakeholders For External stakeholders	BBG Chapter 4 APB Reference Chapter 4 Case Studies Database	1. 2. 3.
St	ep 5: Perf	orm initial risk assessment.			
	5-1	Develop a risk management plan: again, if you're unfamiliar with risk management, scale this to get started and avoid slowing down action, especially for a pilot bundle. A simple risk register can help you get started (see 5-5), so that your team avoids obvious downfalls or considers good opportunities. An example can be found in the BBG.	Risk tolerance defined. Risk appetite defined. Describe risk identification tools to be used. Document internal & external stakeholders involved. List potential risk categories. Document process to be used.	BBG Chapter 5 BBG Appendix F APB Reference Chapter 5 & 6 APB Reference Appendix E Case Studies	 2. 3.
	5-2	Assess Initial risks Risk Statement format: "If < risk event> happens, then < resulting impact or consequence> will affect < project goal(s)>." E.g., If differing site conditions require extra work, then our costs can increase causing the project to go over budget.	A risk is the positive (opportunity) or negative (threat) effects of uncertainty or variability on project objectives. Identification of threats and opportunities.	BBG Chapter 5 BBG Appendix F APB Reference Chapter 5 & 6 APB Reference Appendix E Case Studies	1. 2. 3.

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V	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:				
	5-3	Evaluate risks	Qualitatively	BBG Chapter 5	1.				
			Quantitively	BBG Appendix F	2.				
				APB Reference Chapter 5 & 6	3.				
				APB Reference Appendix E					
				Case Studies					
	5-4	Respond to risks	Mitigate	BBG Chapter 5	1.				
			Transfer Avoid	BBG Appendix F	2.				
			Share	APB Reference Chapter 5 & 6	3.				
			Exploit	APB Reference Appendix E					
			Enhance Accept	Case Studies					
	5-5	Create risk register	Document identified risks	BBG Chapter 5	1.				
			Prioritize risks	BBG Appendix F	2.				
			Record risk responses	APB Reference Chapter 5 & 6	3.				
			Record responsible parties for	APB Reference Appendix E					
			each risk	Case Studies					
S	tep 6: Sele	ct project locations. This is where yo	our potential bundles begin to t	ake shape!					
	6-1	Establish project selection	Based on condition/asset	BBG Chapter 6	1.				
		criteria. The earlier this step can be	management data and work needs (e.g., poor bridges,	APB Reference Chapter 5 & 6	2.				
		done in the planning and	strategic safety projects)	APB Reference Appendix B	3.				
		programming process, the more bundling benefits during project	Based on asset type (bridge,	Case Studies					
		development (e.g., establishing	pavement, safety, signs, ADA, other)	Database					
		potential for any alternative	Based on work type (e.g., rehabilitation, replacement,						

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Ø	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:
	6-2	contracting such as CMGC, programmatic coordination of NEPA/utilities, standardizing design, staffing savings, etc.) Select potential projects for bundling	new, preventive maintenance) Based on environmental restrictions Based on engineering restrictions Based on geographic limits Based on ownership (State- owned, local-owned, other- owned) Based on goals & objectives Based on selection criteria Based on risks	Reference flow chart in "APB: Getting Started Reference"	1. 2. 3.
	7-1	Select a project delivery method. Each bundle will be delivered with one method, but a bundling program can have many bundles which can be delivered with several methods to accomplish various objectives.	Design-bid-build Indefinite delivery/indefinite quantity Construction Manager/General Contractor Progressive Design-Build Design-Build Public-private partnership/design-build- finance-operate-maintain	BBG Chapter 7 Case Studies Database	1. 2. 3.
	7-2	Determine the procurement method	Low bid Best value Qualifications-based selection	BBG Chapter 7 Case Studies Database	1. 2. 3.

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V	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:	
_						

S	Step 8: Determine environmental review requirements and preliminary design considerations.						
	8-1	Establish the design standards to be used	Federal standards State standards Design considerations Construction considerations	BBG Chapter 8 APB Reference Chapter 5 Case Studies Database	1. 2. 3.		
	8-2	Determine environmental clearance process and complete. Single project locations with higher risk NEPA issues may not be good candidates for bundling if they will delay the entire bundle. This applies to any risk issue that might derail a bundle (e.g., ROW, utilities). Locations with difficult issues might be bundled for specific coordination, such as NEPA.	Federal (including National Environmental Policy Act) State Local	BBG Chapter 8 APB Reference Chapter 5 Case Studies Database	1. 2. 3.		
	8-3	Determine Right-of-way needs	Within existing Additional acquisitions needed	BBG Chapter 8 APB Reference Chapter 5 Case Studies Database	1. 2. 3.		

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V	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:
	8-4	Determine Civil rights requirements	Federal (Disadvantaged Business Enterprise Program) State (minority/women's business enterprise program) Local	BBG Chapter 8 APB Reference Chapter 5 Case Studies Database	1. 2. 3.
	8-5	Third-party issues identified, develop a coordination plan	Utilities Railroads Environmental agencies Adjacent projects	BBG Chapter 8 APB Reference Chapter 5 Case Studies Database	1. 2. 3.
Ste	ep 9: Bun	dle project and conduct contract let	ting.		
	9-1	Risk assessment/risk transfer decisions (to be reflected in contract documents)	Risk register updated Risk responses identify responsible party Contract provisions address risks transferred to others	BBG Chapter 9 APB Reference Chapter 5 Case Studies Database	1. 2. 3.
	9-2	Select the quality assurance process to be used (e.g., design, materials testing, inspection).	By agency staff By agency representative By local agency By public-private partnership concessionaire	BBG Chapter 9 APB Reference Chapter 5 Case Studies Database	1. 2. 3.
	9-3	Compare project estimate with budget	Yes, similar: continue No: re-evaluate scope, determine possible innovations, and risk reduction	BBG Chapter 9 APB Reference Chapter 5 Case Studies	1. 2. 3.

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Ø	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:
			strategies	Database	
	9-4	Prepare contract/procurement documents. For partnerships between agencies, develop or agree on, a separate Memorandum of Agreement and Mutual project specifications.	Transferred risks clearly articulated Quality assurance roles clearly defined Risk contingency budget	BBG Chapter 9 APB Reference Chapter 5 Case Studies Database	1. 2. 3.
St	ep 10: Cor	nduct quality assurance, project clo	se-out, celebrate successes.		
	10-1	Establish post-award management team	Project manager identified (same or new) Delivery team members identified, and roles defined	BBG Chapter 10 APB Reference Chapter 6 Case Studies Database	1. 2. 3.
	10-2	Evaluate risks (threats and opportunities)	Risk management plan developed (build from original plan) Risks identified Risks evaluated Risk responses formulated Risk register updated Risk monitored and controlled	BBG Chapter 10 APB Reference Chapter 6 Case Studies Database	1. 2. 3.

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V	STEP	ACTIVITY	CONSIDERATIONS	REFERENCES:	ACTION STEPS:
	T				
	10-3	Close-out project	Asset management performance measures updated Process and procedures updated Contract language changes made Risk register updated Plans recorded Lessons learned recorded	BBG Chapter 10 APB Reference Chapter 6 Case Studies Database	1. 2. 3.
	10-4	Celebrate and recognize successes – and share	Internal recognition provided External recognition provided Successes marketed/advertised Technical papers and presentations developed Lessons learned and best practices shared with others	BBG Chapter 10 APB Reference Chapter 6 Case Studies Database	1. 2. 3.

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2017 PAVING PROJECT BID DOCUMENTS CITY OF OAKWOOD, GEORGIA



Issued on April 6th, 2017

2017 PAVING PROJECT

Table of Contents

- 1. Bid Advertisement
- 2. Project Scope
- 3. Project Schedule
- 4. Bid Submittal
 - a. Bid Schedule
 - b. E-Verify Affidavits
- 5. Project Maps
- 6. Standard Contract/Forms
 - a. Contract Agreement
 - b. Notice of Award
 - c. Notice to Proceed
 - d. Task Order Template

ADVERTISEMENT FOR BIDS

2017 PAVING PROJECT CITY OF OAKWOOD, GEORGIA

Separate, sealed bids will be received for furnishing all labor, materials, tools, equipment, and incidentals necessary for the construction of the aforementioned project.

Bids will be received by the Oakwood City Manager, City of Oakwood Georgia, herein referred as "Owner" at the Oakwood City Hall, 4035 Walnut Circle Oakwood, Georgia until 1:00 p.m. (local time) on Thursday, May 4th, 2017. After such time on the same day, bids will be publicly opened and read aloud. Bids received after the designated time will not be considered. Bid shall be clearly marked as "City of Oakwood 2017 Paving Project" and sealed.

The work consists of milling, patching, full depth reclamation and overlaying various streets within the City of Oakwood and other Hall County municipalities.

All work is to be accomplished in accordance with current GDOT standards and specifications.

The bid documents are available for review at the Oakwood City Hall. For an electronic copy of the bid documents, send an email request to ispencer@cityofoakwood.net.

Each bid must include signed bid sheet accompanied by a bid bond, duly executed by the bidder, in the amount of five percent (5%) of the bid, and E-Verify Affidavits for contractor and subcontractors.

The successful bidder for this contract will be required to furnish a satisfactory performance bond and labor and material payment bond, each in the amount of one hundred percent (100%) of the bid.

No bidder may withdraw his bid within 60 days after the actual date of the opening thereof.

Owner reserves the right to waive any informality or to reject any of all bids, to evaluate bids, and to accept any bid which in its opinion may be for the best interest of Owner. Owner has the right to add to and delete from the contract once it has been awarded. Award will be to the lowest responsive, responsible bidder.

Issued on April 6th, 2017

City of Oakwood Public Works 2017 Paving Project Project Scope

City of Oakwood Public Works is accepting bids for mill, patch, FDR, overlay, striping, and traffic control as needed for the following (Note: Based on budget and/or changing needs, owner reserves the right to add to and delete scope from the contract once it has been awarded):

City of Oakwood

Road Name	Beginning	Ending	Length (Miles)	Work Description
McEver Rd	City Limit to	Bentwood Dr	.60	FDR 8" widen from 22' to 27', 19mm 2" binder, 9.5mm 1.25" Overlay, remove old section of curbing set back 3' and replace
Crawford Oaks Dr	McEver Rd to	CDS	.36	20% patching 19mm 3"
Timber Hills Dr	Crawford Oaks Dr to	Birch Ct	.31	20% patching 19mm 3"
Poplar Ridge Ct	Crawford Oaks Dr to	CDS	.06	20% patching 19mm 3"
Oak Meadow Ln	Timber Hills Dr to	CDS	.09	20% patching 19mm 3"
Timber Hills Way	Timber Hills Dr to	CDS	.10	20% patching 19mm 3"
Birch Ct	Timber Hills Dr to	CDS	.07	20% patching 19mm 3"

City of Lula

Road Name	Beginning	Ending	Length (Miles)	Work Description
McLeod Burton	Main St	City Limit	.45	Thin overlay 9.5m at 1.5"
Railroad Ave	8 th St	Caudell Dr	.27	Thin overlay 9.5m at 1.5"
Misty Meadow Dr	Old Cornelia Hwy	CDS	.43	Thin overlay 9.5m at 1.5"
Mountain Center Plaza	Maintain View Pkwy	Mountain Place Ln	.36	Thin overlay 9.5m at 1.5"
Charlotte St	Main St	Carter St	.14	Thin overlay 9.5m at 1.5"

City of Clermont

Road Name	Beginning	Ending	Length (Miles)	Work Description
Spring St	Main St	Ivey St	.21	Mill, patch 19mm, overlay 9.5mm
Carter St	Main St	Brown Dr	.21	Mill, patch 19mm, overlay 9.5mm

All work on City of Oakwood projects must be performed in accordance with provisions and requirements set forth by Georgia Department of Transportation.

TRAFFIC CONTROL

The contractor shall provide traffic control to include all items necessary to maintain safe travel for the public. Traffic control shall include, but is not limited to: road closed signs, barricades, detour signs, flagging, work zone signs, low/soft shoulder signs, etc. All traffic control devices and work zones shall comply with the Manual on Uniform Traffic Control Devices (MUTCD), latest edition. All traffic control items shall be maintained by the Contractor at all times throughout the length of the project.

The Contractor shall install all required striping as quickly as possible, but no later than 3 days after the road is completed unless directed otherwise by the project manager.

Quantities are approximate only. Actual quantities for pay items will be derived by field measurements and weight measurements.

Contractor is to field verify the widths of all roads. Resurfacing shall be over existing asphalt only.

SCHEDULE

Contractor is required to complete this contract by August 31th, 2017. Equal time extension will be given if the anticipated awarding date of the contract is delayed or unusual number of inclement weather days occurs during the contract period.

Questions related to this request for bids must be submitted by email to Jason Spencer, Public Works Supervisor, at ispencer@cityofoakwood.net.

Issued on April 6th 2017

2017 PAVING PROJECT

Project Schedule

- 1. First advertisement posted April 6th
- 2. Second advertisement posted April 20th
- 3. Bid opening May 4th, 1 pm
- 4. Bid award May 8th
- 5. Notice to Proceed May 22nd
- 6. Project completion August 31st

BID SCHEDULE

CITY OF OAKWOOD 2017 PAVING PROJECT

Company Name:

Contact Name and Title:

LINE NO.	GDOT ITEM	ITEM	QUANTITY	UNIT	UNIT PRICE	AMOUNT
	PAVIN	IG AND RESURFACING ITEMS				
001	402- 1802	Mill and Patch 3" with 19mm superpave incl bitum matl & H lime	603	TN		
002	402- 3190	Recycled Asph Conc 19 mm Superpave, Gp 1 or 2 only, incl bitum matl & H lime	1140	TN		
003	402- 3103	Recycled Asph Conc 9.5 mm Superpave, Type 2, Gp 2 only, incl bitum matl & H lime	2583	TN		
004	413- 1000	Bitum, Tack Coat	900	GL		
005	432- 5010	Mill Asphalt Concrete Pavement, Variable Depth hauling and clean up	9356	SY		
006	301- 2190	Full Depth Reclamation (FDR) 8" Minimum provide mix design and field testing	10258	SY		
007	301- 5000	Portland Cement	400	TN		
800	441- 5002	Concrete Curb and gutter 6x30, Type 2	LF			
	SIGN	AND MARKING ITEMS				
009	652- 2501	Solid Traffic Stripe, 5 in, White	.42	LM		
010	653- 1501	Thermo Solid Traffic Stripe, 5 in, White	1.35	LM		
011	653- 3501	Thermo Skip Traffic Stripe, 5 in, White	.12	LM		
012	653- 1502	Thermo Solid Traffic Stripe, 5 in, Yellow	1.19	LM		
013	653- 0120	Thurmo PVMT Mark, Arrow, TP2	7	EA		
014	653- 1704	Thermoplastic Solid Traffic Stripe, 24 in, White	60	LF		
015	654- 1001	Raised Pavement Markers, Type 1, 2, and/or 3 as required by GDOT specifications	335	EA		
· · · · · · · · · · · · · · · · · · ·			TOT	AL AN	OUNT	

SIGNATURE:

DATE:

E-Verify Contractor Affidavit under O.C.G.A. § 13-10-91(b)(1)

By executing this affidavit, the undersigned contractor verifies its compliance with O.C.G.A. § 13-10-91, stating affirmatively that the individual, firm or corporation which is engaged in the physical performance of services on behalf of () has registered with, is authorized to use and uses the federal work authorization program commonly known as E-Verify, or any subsequent replacement program, in accordance with the applicable provisions and deadlines established in O.C.G.A. § 13-10-91. Furthermore, the undersigned contractor will continue to use the federal work authorization program throughout the contract period and the undersigned contractor will contract for the physical performance of services in satisfaction of such contract only with subcontractors who present an affidavit to the contractor with the information required by O.C.G.A. § 13-10-91(b). Contractor hereby attests that its federal work authorization user identification number and date of authorization are as follows:
Federal Work Authorization User Identification Number
Date of Authorization
Name of Contractor
Name of Project
Name of Public Employer
I hereby declare under penalty of perjury that the foregoing is true and correct.
Executed,, 201 in(city),(state).
Signature of Authorized Officer or Agent
Printed Name and Title of Authorized Officer or Agent
SUBSCRIBED AND SWORN BEFORE ME ON THIS THE DAY OF,201
NOTARY PUBLIC
My Commission Expires:

E-Verify Subcontractor Affidavit under O.C.G.A. § 13-10-91(b)(3)

By executing this affidavit, the und O.C.G.A. § 13-10-91, stating affirmatively in the physical performance of services upon the physical performance upon the physical	y that the individual, under a contract wit	firm or corporation which	ch is engaged
use and uses the federal work authorizate subsequent replacement program, in acceptablished in O.C.G.A. § 13-10-91. Furth use the federal work authorization programs subcontractor will contract for the physiconly with sub-subcontractors who prese required by O.C.G.A. § 13-10-91(b). Add notice of the receipt of an affidavit from days of receipt. If the undersigned subcontractor that has contracted business days of receipt, a copy of such rethat its federal work authorization user in follows:	tion program common cordance with the applemental the ram throughout the cal performance of so it an affidavit to the itionally, the underso a sub-subcontractor contractor receives no ed with a sub-subconotice to the contractor	only known as E-Verify, of pplicable provisions and confidence of signed subcontractor will contract period and the uservices in satisfaction of esubcontractor with the integral in the contractor withing the contractor of an afficentractor to forward, with estor. Subcontractor herely	r any deadlines continue to undersigned such contract information forward five business davit from in five by attests
Federal Work Authorization User Identifi	cation Number	Date of Authorization	I
Name of Subcontractor			
Name of Project			
Name of Public Employer			
I hereby declare under penalty of perjury	that the foregoing	is true and correct.	
Executed	, 201 in	(city),(state)	•
Signature of Authorized Officer or Agent			
Printed Name and Title of Authorized Off	ficer or Agent		
SUBSCRIBED AND SWORN BEFORE ME ON THIS THE DAY OF	,201		
NOTARY PUBLIC			
My Commission Expires:			

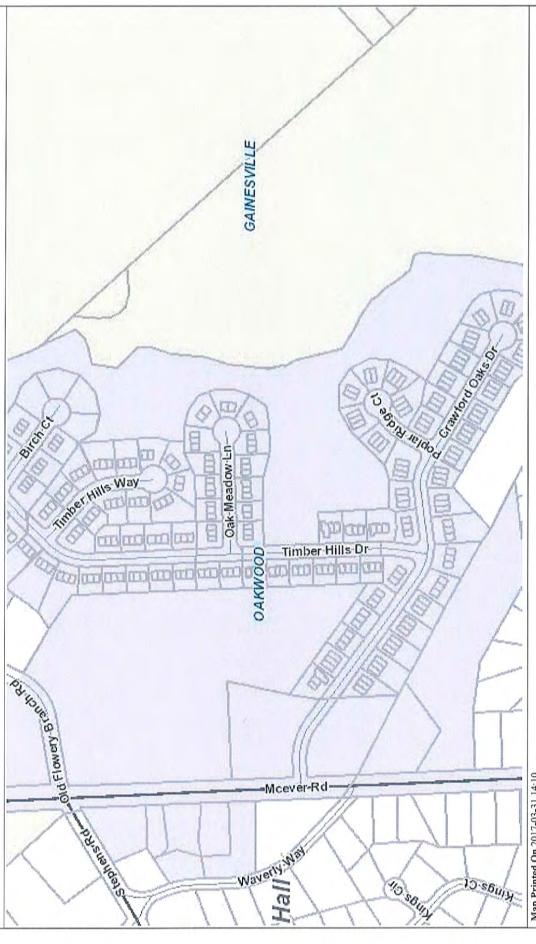
E-Verify Sub-subcontractor Affidavit under O.C.G.A. § 13-10-91(b)(4)

•	-	_	ontractor verifies its compliance with , firm or corporation which is engaged
	_	es under a contract for	,
			ch sub-subcontractor has privity of
contract) and			(name of contractor) on behalf of
<u>oontraoq</u> ana		(name o	of public employer) has registered with
is authorized to u	se and uses the fede	· · · · · · · · · · · · · · · · · · ·	program commonly known as E-
			nce with the applicable provisions and
	•		The state of the s
			the undersigned sub-subcontractor
		• •	throughout the contract period and
_		• •	sical performance of services in
satisfaction of suc	ch contract only with	sub-subcontractors w	ho present an affidavit to the sub-
subcontractor wit	th the information re	quired by O.C.G.A. § 1	3-10-91(b). The undersigned sub-
subcontractor sha	all submit, at the tim	e of such contract, this	affidavit to
		·	(name of subcontractor or
sub-subcontracto	r with whom such su	ih-subcontractor has n	rivity of contract). Additionally, the
			ceipt of any affidavit from a sub-
_	Subcontractor will lo	i ward notice of the re-	•
subcontractor to		**I I I I	(name of
			ocontractor has privity of contract).
			orization user identification number
and date of author	rization are as follov	vs:	
Federal Work Aut	horization User Iden	tification Number	Date of Authorization
Name of Sub-sub	contractor	_	
Name of Project			
			
Name of Public Er	nployer		
I hereby declare u	ınder penalty of perj	ury that the foregoing	is true and correct.
Executed		_, 201 in	(city),(state).
Signature of Auth	orized Officer or Age	nt	
Printed Name and	Title of Authorized	Officer or Agent	
SUBSCRIBED AND	SWORN BEFORE ME		
ON THIS THE	DAY OF	,201	NOTARY PUBLIC My Commission Expires:



Crawford Oaks Subdivision

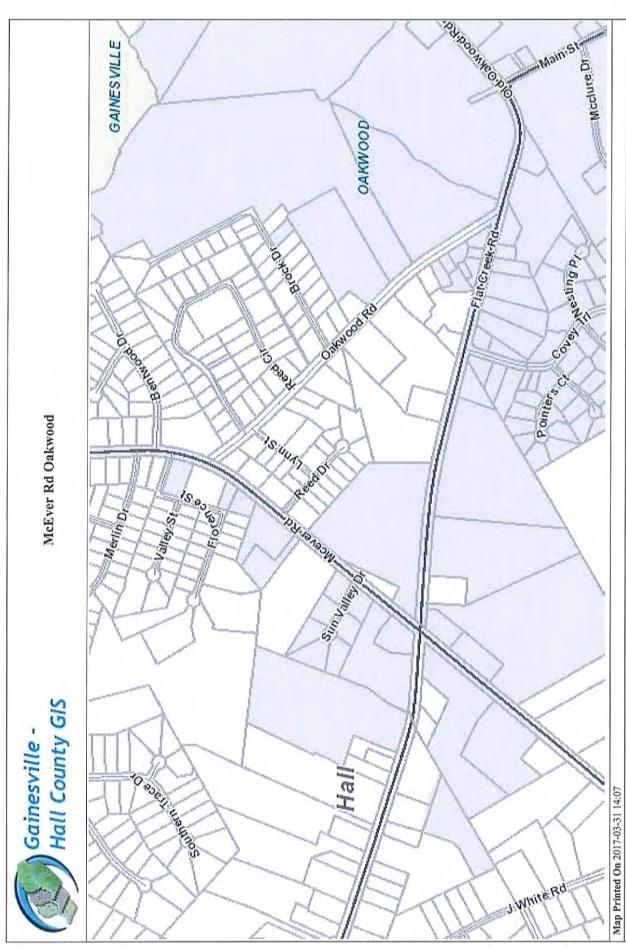
Mill and Patch 20%



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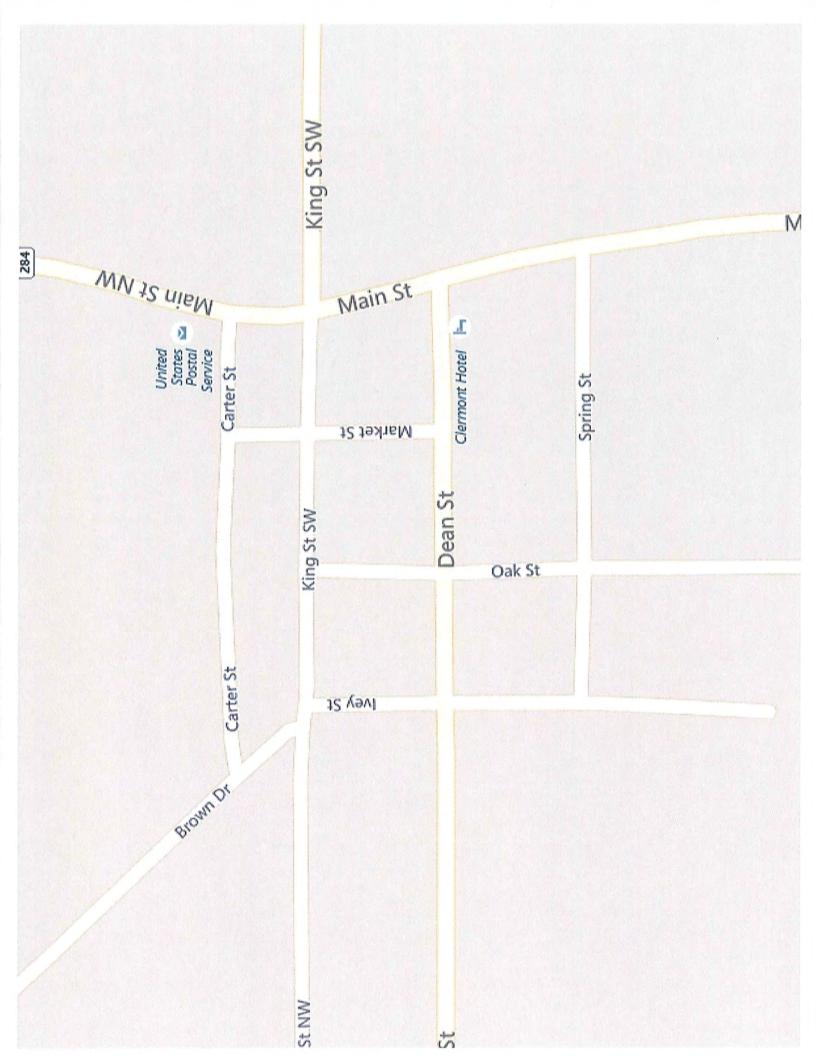
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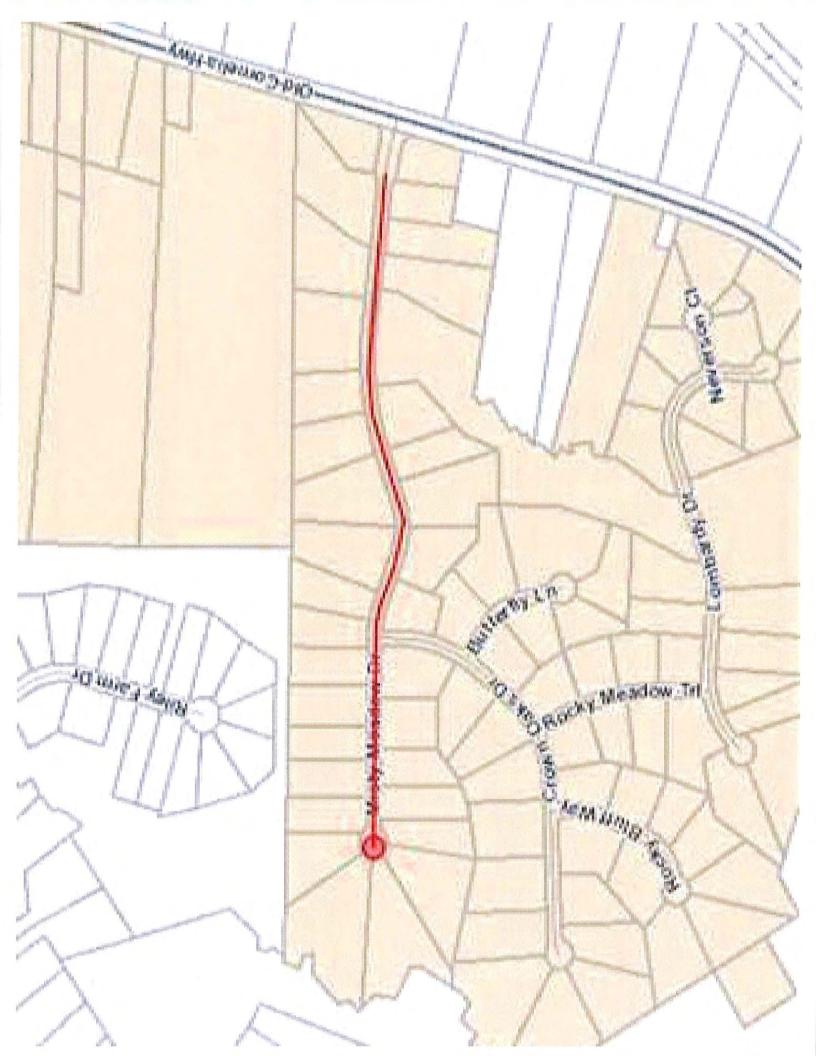
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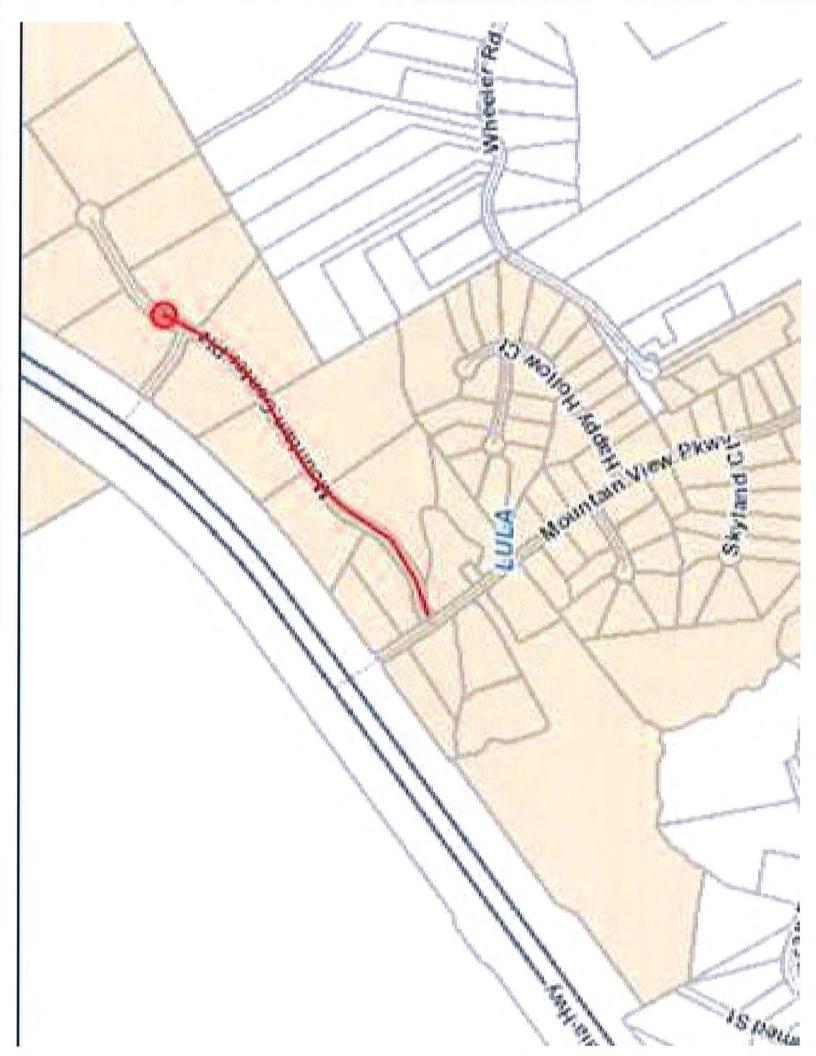
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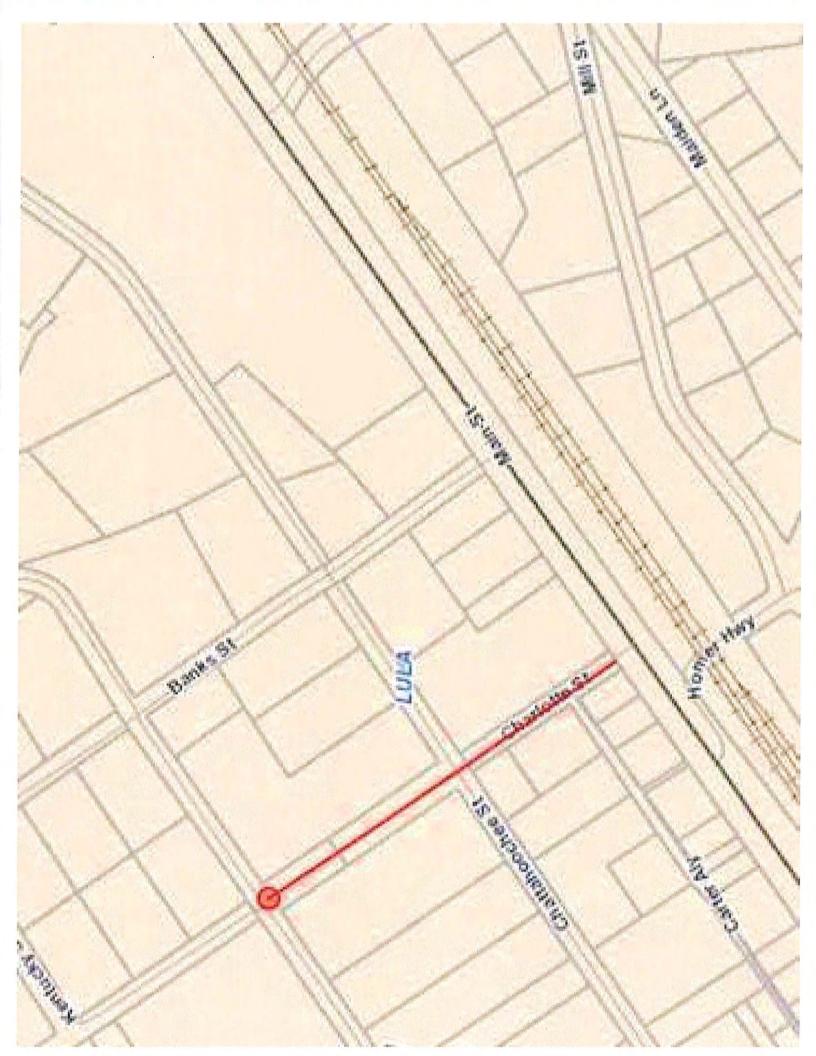




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2017 PAVING PROJECT CONTRACT AGREEMENT

CONTRACT AGREEMENT

THIS AGREEMENT made by and between <u>CITY OF OAKWOOD</u>, <u>GEORGIA</u>, hereinafter called "OWNER", and _______, a contractor doing business as an individual, a partnership, or a corporation in the City of and State of Georgia, hereinafter called "Contractor". Owner and Contractor, in consideration of the mutual covenants set forth herein, agree as follows:

ARTICLE 1 - WORK

A. Contractor shall complete Work as specified or indicated in the 2017 Paving Project Bid Documents. The Work is generally described as mill, patch, overlay, striping, and provide traffic control on various City Streets. As noted in the Bid Documents, the OWNER reserves the right to add to and delete from the contract. Specific work locations (streets) will be issued as a task order under this agreement.

ARTICLE 2 - CONTRACT TIME

- A. All work under this agreement will be completed on or before August 31th, 2017,
- B. Time limits for specific work are set forth in specific task orders.

ARTICLE 3 - CONTRACT PRICE

A. Owner shall pay Contractor for completion of the Work in accordance with the unit prices set forth in the Bid Schedule submitted by the Contractor.

ARTICLE 3 - PAYMENT PROCEDURES

- A. Contractor shall submit Applications for Payment in a format pre-approved by the Owner.
- B. Owner shall make progress payments on the basis of Contractor's Applications for Payment submitted on or about the 20th day of each month during performance of the Work. All such payments will be based on the Bid Schedule and number of units completed.

ARTICLE 4 - CONTRACTOR'S REPRESENTATIONS

In order to induce Owner to enter into this Agreement, Contractor makes the following representations:

- A. Contractor has examined the Contract Documents and the other related data identified in the Bid Documents.
- B. Contractor is aware of the general nature of work to be performed by Owner and others at the Site that relates to the Work as indicated in the Contract Documents.
- C. Contractor is familiar with and is satisfied as to all federal, state, and local Laws and Regulations that may affect cost, progress, and performance of the Work.
- D. The Contract Documents are generally sufficient to indicate and convey understanding of all terms and conditions for performance and furnishing of the Work.

ARTICLE 5 - MISCELLANEOUS

A. No assignment by a party hereto of any rights under or interests in the Contract will be binding on another party hereto without the written consent of the party sought to be bound; and, specifically but without limitation, moneys that may become due and moneys that are due may not be assigned without such consent (except to the extent that the effect of

this restriction may be limited by law), and unless specifically stated to the contrary in any written consent to an assignment, no assignment will release or discharge the assignor from any duty or responsibility under the Contract Documents.

- B. Owner and Contractor each binds itself, its partners, successors, assigns, and legal representatives to the other party hereto, its partners, successors, assigns, and legal representatives in respect to all covenants, agreements, and obligations contained in the Contract Documents.
- C. Any provision or part of the Contract Documents held to be void or unenforceable under any Law or Regulation shall be deemed stricken, and all remaining provisions shall continue to be valid and binding upon Owner and Contractor, who agree that the Contract Documents shall be reformed to replace such stricken provision or part thereof with a valid and enforceable provision that comes as close as possible to expressing the intention of the stricken provision.

IN WITNESS WHEREOF, Owner and Contractor have signed this Agreement in duplicate. One counterpart each has been delivered to Owner and Contractor. All portions of the Contract Documents have been signed or identified by Owner and Contractor or on their behalf.

This Agreement will be effective on,	.
OWNER:	CONTRACTOR:
By:	Ву:
Title:	Title:
[CORPORATE SEAL]	[CORPORATE SEAL]
Attest:	Attest:
Title:	Title:
Address for giving notices:	Address for giving notices:

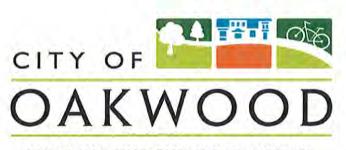
Notice of Award

	Dated				
Project: 2017 Paving Project Owner: City of Oakw		Owner's Contract No.: N/A			
Contact: Jason Spencer, Public Wo	orks Director	Engineer's Project No.: N/A			
Bidder:					
Bidder's Address:					
You are notified that your Bid	I dated May 4 th , 2017 for the abo	ve Contract has been considered			
and you are the Successful Bi	dder.				
•					
The Contract Price of your Co	ontract is not to exceed \$				
You must comply with the f Notice of Award.	following conditions within [15]	days of the date you receive this			
1. Deliver to the C (attached).	Owner Three (3) fully execute	ed original Contract Agreements			
	executed Contract Agreement specified in the Bid Documents.	t, the required performance and			
3. Other conditions:					
± •	•	fied will entitle Owner to consider			
you in default, annul this Noti	ce of Award and declare your Bio	a security fortested.			
· · · · · · · · · · · · · · · · · · ·	- ·	Owner will return to you one fully			
executed counterpart of the Co	ontract Agreement.				
	Overnous				
	Owner				
	By: Authorized Signature				

Title

Notice to Proceed

Project : 2017 Paving Project	Owner: City of Oakwood	Owner's Contract No.: N/A
Contact: Jason Spencer, Public Wo	orks Director	Engineer's Project No.: N/A
Bidder:		
Bidder's Address:		
You are notified that the Co	ontract Times under the above of	contract will commence to run on
	accordance with Article 2 of the	Agreement, the date of completion
is		
(Contractor)	Owner	
Received by:	Given by:	
	Authorized S	Signature
(Title)	Title	
(Date)	Date	



Task Order #1

BUILDING THE FUTURE TOGETHER

CONTRACTOR:					
AGREEMENT: 2017 Paving Project					
DATE OF AGREEMENT:	2017				
DESCRIPTION: Paving Work on Various City Streets					
SCOPE OF WORK:					
See attached Task Order	Scope of Work				
COST: (per unit prices on	Bid Schedule)				
SCHEDULE: See attached	d Task Order Scope of Work				
PROPOSED BY:	APPROVED BY:				
Signature	Signature				
	Stan Brown, P.E City Manager				
Name/Title	Name/Title				
Date:	Date:				

City of Oakwood 2017 Paving Project Task Order #1 Scope of Work

All work must be p	erformed in accorda	nce with p	rovisions and	requirements set forth by Georgia Department of Transportation.	
TRAFFIC CONTI	<u>ROL</u>				
The contractor shall provide Traffic Control to include all items necessary to maintain safe travel for the public. Traffic control shall include, but is not limited to: Road Closed signs, Barricades, Detour Signs, Flagging, Work Zone Signs, Low/Soft Shoulder Signs, etc. All traffic control devices and work zones shall comply with the Manual on Uniform Traffic Control Devices (MUTCD), latest edition. All traffic control items shall be maintained by the Contractor at all times throughout the length of the project.					
The Contractor shall install all required striping as quickly as possible, but no later than 3 days after the road is completed unless directed otherwise by the project manager.					
Quantities are approximate only. Actual quantities for pay items will be derived by field measurements and weight measurements.					
Contractor is to field verify the widths of all roads. Resurfacing shall be over existing asphalt only.					
<u>SCHEDULE</u>					
Contractor is required to complete this contract by Equal time extension will be given if the project is delayed by an unusual number of inclement weather days.					

			Blount Contstruction CO, Inc.		Allied Paving Contractors, Inc.		C.W. Matthews Contracting CO, Inc.	
			(Marietta Ga) (Pendergrass Ga)		ass Ga)	(Marietta Ga)		
Item	Unit	Quanity	Unit Price	Total	Unit Price	Total	Unit Price	Total
Mill and Patch 3" with 19mm superpave incl bitum matl								
& H lime	TN	603	\$134.83	\$81,302.49	\$155.00	\$93,465.00	\$157.16	\$94,767.48
Recycled Asph Conc 19 mm Superpave, Gp 1 or 2 only,								
incl bitum matl & H lime	TN	1140	\$81.26	\$92,636.40	\$87.00	\$99,180.00	\$77.32	\$88,144.80
Recycled Asph Conc 9.5 mm Superpave, Type 2, Gp 2					l			
only, incl bitum matl & H lime	TN	2583	\$104.49	\$269,897.67	\$102.00	\$263,466.00	\$111.98	\$289,244.34
Bitum, Tack Coat	GL	900	\$2.00	\$1,800.00	\$3.25	\$2,925.00	\$1.81	\$1,629.00
Mill Asphalt Concrete Pavement, Variable Depth								
hauling and clean up	SY	9356	\$3.75	\$35,085.00	\$3.15	\$29,471.40	\$4.26	\$39,856.56
Full Depth Reclamation (FDR) 8" Minimum provide mix								
design and field testing	SY	10258	\$15.00	\$153,870.00	\$13.50	\$138,483.00	\$16.75	\$171,821.50
Portland Cement	TN	400	\$142.75	\$57,100.00	\$170.00	\$68,000.00	\$142.75	\$57,100.00
Concrete Curb and gutter 6x30, Type 2	LF	125	\$67.65	\$8,456.25	\$40.00	\$5,000.00		\$8,743.75
Solid Traffic Stripe, 5 in, White	LM	0.42	\$2,500.00	\$1,050.00	\$1,725.00	\$724.50	\$2,500.00	\$1,050.00
Thermo Solid Traffic Stripe, 5 in, White	LM	1.35	\$3,500.00	\$4,725.00	\$4,350.00	\$5,872.50	\$2,500.00	\$3,375.00
Thermo Skip Traffic Stripe, 5 in, White	LM	0.12	\$1,200.00		\$1,725.00	\$207.00		\$222.00
Thermo Solid Traffic Stripe, 5 in, Yellow	LM	1.19	\$3,500.00	\$4,165.00	\$4,315.00	\$5,134.85	\$2,500.00	\$2,975.00
Thurmo PVMT Mark, Arrow, TP2	EA	7	\$100.00	\$700.00	\$175.00	\$1,225.00		\$1,050.00
Thermoplastic Solid Traffic Stripe, 24 in, White	LF	60	\$5.35	\$321.00	\$21.00	\$1,260.00	\$20.00	\$1,200.00
Raised Pavement Markers, Type 1, 2, and/or 3 as								
required by GDOT specifications	EA	335	\$5.15	\$1,725.25	\$8.25	\$2,763.75	\$5.00	\$1,675.00
		Total		\$712,978.06		\$717,178.00		\$762,854.43

			Pittman Construction Co.		Stewart Bros, Inc.		
		,	(Conyers G		(Doraville Ga)		
Item	Unit	Quanity	Unit Price	Total	Unit Price	Total	
Mill and Patch 3" with 19mm superpave incl bitum matl							
& H lime	TN	603	\$139.95	\$84,389.85	\$354.00	\$213,462.00	
Recycled Asph Conc 19 mm Superpave, Gp 1 or 2 only,							
incl bitum matl & H lime	TN	1140	\$83.86	\$95,600.40	\$90.40	\$103,056.00	
Recycled Asph Conc 9.5 mm Superpave, Type 2, Gp 2							
only, incl bitum matl & H lime	TN	2583	\$92.41	\$238,695.03		\$303,760.80	
Bitum, Tack Coat	GL	900	\$2.75	\$2,475.00	\$5.00	\$4,500.00	
Mill Asphalt Concrete Pavement, Variable Depth							
hauling and clean up	SY	9356	\$7.60	\$71,105.60	\$13.10	\$122,563.60	
Full Depth Reclamation (FDR) 8" Minimum provide mix							
design and field testing	SY	10258	\$18.98	\$194,696.84	\$18.30	\$187,721.40	
Portland Cement	TN	400	\$168.00	\$67,200.00	\$156.00	\$62,400.00	
Concrete Curb and gutter 6x30, Type 2	LF	125	\$33.00	\$4,125.00		\$5,625.00	
Solid Traffic Stripe, 5 in, White	LM	0.42	\$2,750.00	\$1,155.00	\$2,850.00	\$1,197.00	
Thermo Solid Traffic Stripe, 5 in, White	LM	1.35	\$2,750.00	\$3,712.50	\$2,850.00	\$3,847.50	
Thermo Skip Traffic Stripe, 5 in, White	LM	0.12	\$2,035.00		\$2,110.00	\$253.20	
Thermo Solid Traffic Stripe, 5 in, Yellow	LM	1.19	\$2,750.00	\$3,272.50	\$2,850.00	\$3,391.50	
Thurmo PVMT Mark, Arrow, TP2	EA	7	\$165.00	\$1,155.00	\$170.00	\$1,190.00	
Thermoplastic Solid Traffic Stripe, 24 in, White	LF	60	\$22.00	\$1,320.00	\$23.00	\$1,380.00	
Raised Pavement Markers, Type 1, 2, and/or 3 as							
required by GDOT specifications	EA	335	\$5.50	\$1,842.50	\$5.65	\$1,892.75	
		Total		\$770,989.42		\$1,016,240.75	

City of Oakwood		Blount Con	tstruction CO, Inc.	
Item	Unit	Quanity	Unit Price	Total
Mill and Patch 3" with 19mm superpave incl bitum matl				
& H lime	TN	385.00	\$134.83	\$51,909.55
Recycled Asph Conc 19 mm Superpave, Gp 1 or 2 only,				
incl bitum matl & H lime	TN	1140.00	\$81.26	\$92,636.40
Recycled Asph Conc 9.5 mm Superpave, Type 2, Gp 2				
only, incl bitum matl & H lime	TN	600.00	\$104.49	\$62,694.00
Bitum, Tack Coat	GL	700.00	\$2.00	\$1,400.00
Mill Asphalt Concrete Pavement, Variable Depth				
hauling and clean up	SY	9356.00	\$3.75	\$35,085.00
Full Depth Reclamation (FDR) 8" Minimum provide mix				
design and field testing	SY	10258.00	\$15.00	\$153,870.00
Portland Cement	TN	400.00	\$142.75	\$57,100.00
Concrete Curb and gutter 6x30, Type 2	LF	125.00	\$67.65	\$8,456.25
Thermo Solid Traffic Stripe, 5 in, White	LM	1.35	\$3,500.00	\$4,725.00
Thermo Skip Traffic Stripe, 5 in, White	LM	0.12	\$1,200.00	\$144.00
Thermo Solid Traffic Stripe, 5 in, Yellow	LM	1.19	\$3,500.00	\$4,165.00
Thurmo PVMT Mark, Arrow, TP2	EA	7	\$100.00	\$700.00
Thermoplastic Solid Traffic Stripe, 24 in, White	LF	24	\$5.35	\$128.40
Raised Pavement Markers, Type 1, 2, and/or 3 as				
required by GDOT specifications	EA	335	\$5.15	\$1,725.25
		Total		\$474,738.85

City of Lula	Blount Contstruction CO, Inc.			
Item	Unit	Quanity	Unit Price	Total
Recycled Asph Conc 9.5 mm Superpave, Type I, Gp 1				
or Blend 1, incl bitum matl & H lime	TN	1613	\$104.49	\$168,542.37
Bitum, Tack Coat	GL	100	\$2.00	\$200.00
		Total		\$168,742.37

City of Clermont	Blount Contstruction CO, Inc.			
Item	Unit	Quanity	Unit Price	Total
Mill and Patch 3" with 19mm superpave incl bitum matl				
& H lime	TN	218.00	\$134.83	\$29,392.94
Bitum, Tack Coat	GL	100.00	\$2.00	\$200.00
Recycled Asph Conc 9.5 mm Superpave, Type I, Gp 1				
or Blend 1, incl bitum matl & H lime	TN	370.00	\$104.49	\$38,661.30
Solid Traffic Stripe, 5 in, Yellow	LM	0.42	\$2,500.00	\$1,050.00
Thermoplastic Solid Traffic Stripe, 24 in, White (stop				
bars)	LF	36.00	\$5.35	\$192.60
	Total		\$69,496.84	